

## Work Plan for DLSS Work Group - April 24, 2014

Objectives	Supporting Staff Activities	Supporting Work Group Activities	Target Date	Status of Activity	Measures of Success
Finalize Work Group logistics: Charter, membership, meeting schedule, resource needs, etc.	<ul style="list-style-type: none"> <li>• Redraft Charter following VHCIP standardized template</li> <li>• Review membership list: each entity should assign 1 voting member (+ backup), others can be “interested parties”</li> <li>• Identify representation from commercial payers and other entities</li> <li>• Distribute 2014 monthly meeting schedule</li> <li>• Develop resources identified as needed by Work Group</li> </ul>	<ul style="list-style-type: none"> <li>• Approve Charter for official use</li> <li>• Provide input on and final approval of membership list</li> <li>• Identify information /resources needed to inform discussions and decision-making</li> <li>• Identify mechanisms for broader beneficiary engagement</li> </ul>	February - April 2014 and on-going (for development of resources for Work Group)	<ul style="list-style-type: none"> <li>• Charter scheduled for March Work Group approval</li> <li>• Membership list:               <ol style="list-style-type: none"> <li>1. Need to identify representation from commercial payers, others</li> <li>2. Need to finalize membership list</li> </ol> </li> <li>• 2014 Meeting Schedule has been distributed</li> </ul>	<ul style="list-style-type: none"> <li>• Final Charter</li> <li>• Comprehensive membership list</li> <li>• 2014 meeting schedule</li> <li>• Resources are adequate to accomplish objectives</li> <li>• Successful beneficiary engagement</li> </ul>
Complete Action Plan for Inclusion of DLSS Quality and Performance Metrics and review performance on an on-going basis	<ul style="list-style-type: none"> <li>• Develop on-going list of currently collected AHS measures</li> <li>• Develop timeline (short and long-term) for incorporating DLSS input into Quality and Performance Measures Work Group activities</li> <li>• Identify DLSS quality and performance measures for Years 2</li> </ul>	<ul style="list-style-type: none"> <li>• Review core principles of Developmental Disabilities Act, Choices for Care regulations, and Mental Health Care Reform Act as they relate to quality and performance measures and desired outcomes</li> <li>• Review list of currently collected</li> </ul>	February - July 2014 and on-going (for performance measure review)	<ul style="list-style-type: none"> <li>• Initial list of currently collected AHS measures needs to be fleshed out</li> <li>• Timeline and recommendations to be presented at March DLSS Work Group meeting</li> <li>• Initial list of DLSS quality and performance measures needs to be discussed,</li> </ul>	<ul style="list-style-type: none"> <li>• Recommended DLSS Quality and Performance Measures to be incorporated /adapted into the Medicaid ACO Standards for Years 2 and 3</li> <li>• Reduction of preventable hospitalizations, ER visits and nursing home admissions;</li> </ul>

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	<p>and 3 of Medicaid ACO</p> <ul style="list-style-type: none"> <li>• Develop a plan to incorporate/adapt DLSS Quality and Performance Measures into the VHCIP Quality and Performance Measures Work Group deliverables</li> <li>• Develop materials for Work Group Review of ACO / provider performance on DLSS-specific measures and DLSS-related measures (e.g., preventable hospitalizations, ER visits, and nursing home admissions; appropriate use of medications; and rebalancing the use of institutional vs home and community-based care)</li> </ul>	<p>AHS measures</p> <ul style="list-style-type: none"> <li>• Review Quality and Performance Measures Work Group process, criteria, and accomplishments to date</li> <li>• Discuss timeline (short and long-term) for incorporating DLSS input into Quality and Performance Measures Work Group activities</li> <li>• Make recommendations to incorporate DLSS Quality and Performance Measures into the VHCIP Quality and Performance Measures Work Group</li> <li>• On an on-going basis, review ACO and provider performance on DLSS-specific measures and DLSS-related measures and provide input to VHCIP leadership regarding performance</li> </ul>		<p>critiqued, and refined</p> <ul style="list-style-type: none"> <li>• Action plan for inclusion of quality and performance metrics needs to be developed</li> </ul>	<p>appropriate use of medications; and rebalancing the use of institutional vs home and community-based care</p>

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<p>Recommend DLSS Model of Care Elements</p>	<ul style="list-style-type: none"> <li>• Review DVHA Duals Model of Care with Work Group</li> <li>• Develop DLSS Model of Care PowerPoint</li> <li>• Develop a plan for incorporating/adapting the elements of the Duals Care Model into the VHCIP Care Models/Care Management Work Group activities</li> </ul>	<ul style="list-style-type: none"> <li>• Review DLSS Model of Care Elements; elicit feedback and approval</li> <li>• Review, provide input on, and approve a plan for incorporating /adapting the elements of the DLSS Care Model into the VHCIP Care Models/ Care Management Work Group activities</li> </ul>	<p>January - July 2014</p>	<ul style="list-style-type: none"> <li>• DVHA Duals Model of Care presented to DLSS Work Group in January 2014</li> <li>• DLSS Model of Care Elements to be presented at April DLSS Work Group</li> <li>• DLSS Model of Care Elements to be presented at May Care Models/Care Management Work Group</li> </ul>	<ul style="list-style-type: none"> <li>• Successful incorporation of DLSS Model of Care into service delivery for people with disabilities, related chronic conditions and those needing long term services and supports</li> </ul>
<p>Recommend technical and IT needs to support new payment and care models for integrated care</p>	<ul style="list-style-type: none"> <li>• Collaborate with the VHCIP HIE Work Group on development and approval of the ACTT proposal for DLSS providers</li> <li>• Draft memo regarding HIT needs to support new payment and care models for DLSS integrated care to include both high-tech and low-tech solutions/options</li> <li>• Determine process for collaborating with the VHCIP HIE Work Group to include relevant DLSS HIT needs.</li> </ul>	<ul style="list-style-type: none"> <li>• Review ACTT grant proposal</li> <li>• Review and provide input on memo regarding DLSS HIT needs for inclusion by the VHCIP HIE Work Group.</li> <li>• Review and provide input on process for collaborating with the VHCIP HIE Work Group to include relevant DLSS HIT needs.</li> <li>• Receive status reports on progress regarding DLSS HIT needs</li> </ul>	<p>March - December 2014 and on-going</p>	<ul style="list-style-type: none"> <li>• ACTT grant proposal to be presented at March DLSS Work Group</li> <li>• VCHIP HIE Work Group recommended ACTT grant proposal (with conditions) to be sent to VHCIP Steering Committee March 5, 2014</li> </ul>	<ul style="list-style-type: none"> <li>• Initial planning funding and subsequent implementation funding of the ACTT proposal and successful completion of grant activities</li> <li>• Completed memo on DLSS HIT issues</li> <li>• Action plan for inclusion of these issues in HIE Work Group activities</li> </ul>

Work Plan for DLTSS Work Group

Objectives	Supporting Staff Activities	Supporting Work Group Activities	Target Date	Status of Activity	Measures of Success
	<ul style="list-style-type: none"> <li>Provide on-going status reports to DLTSS Work Group on progress regarding HIT needs</li> </ul>				
<p>Complete Action Plan for inclusion of person-centered, disability-related, person-directed, and cultural competency items in all VHCIP Work Group activities</p>	<ul style="list-style-type: none"> <li>Develop a list of items (e.g. accessibility of information and services, training for professionals, etc.)</li> <li>Develop a strategy for identified items, including incorporation into VHCIP Work Group efforts</li> <li>Develop an approach to monitor whether incorporation of these items occurs over the long term</li> </ul>	<ul style="list-style-type: none"> <li>Review, provide input on, and approve strategy for inclusion of person-centered, disability-related, person-directed, and cultural competency issues into VHCIP activities</li> <li>Receive status updates on incorporation of identified items</li> </ul>	<p>March – August 2014 and on-going (for status updates)</p>	<ul style="list-style-type: none"> <li>Dual Eligible Work Group list of person-centered, disability-related, person-directed and cultural competency items will inform this work</li> </ul>	<ul style="list-style-type: none"> <li>List of person-centered, disability-related, person-directed, and cultural competency items</li> <li>Action plan for inclusion of identified items into VHCIP Work Group efforts</li> <li>Action plan for monitoring whether items are incorporated into VHCIP activities</li> <li>Vermont health care reform initiatives are person-centered, disability-related, person-directed and culturally sensitive</li> </ul>
<p>Recommend payment methodologies that incentivize providers to bridge the service delivery gap between acute/medical care and</p>	<ul style="list-style-type: none"> <li>Collaborate with the VHCIP Payment Models Work Group as it determines the methodology for bundled payments,</li> </ul>	<ul style="list-style-type: none"> <li>Review and provide input on payment model designs as they relate to DLTSS (i.e., design of bundled payment, blended</li> </ul>	<p>September -December 2014</p>	<ul style="list-style-type: none"> <li>Activities have not yet begun</li> </ul>	<ul style="list-style-type: none"> <li>Finalized payment methodologies that incentivize providers to integrate medical care with DLTSS service delivery</li> </ul>

Work Plan for DLSS Work Group

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<p>long term services and supports</p>	<p>blended payment mechanisms, and Episodes of Care</p> <ul style="list-style-type: none"> <li>• Research payment methodologies that promote flexible service delivery models that integrate medical/DLSS care</li> <li>• List current DLSS provider payments that may prove challenging to bundle and describe the challenges (e.g. nursing home payments, CRT/DS payments, others)</li> <li>• Develop recommendations for integrated provider reimbursement mechanisms for medical/LTSS services</li> </ul>	<p>payment mechanisms, Episodes of Care, and integrated reimbursement mechanisms)</p> <ul style="list-style-type: none"> <li>• Review and provide input on payment methodologies that promote flexible service delivery models</li> <li>• Provide recommendations to VHCIP Payment Models Work Group for integrated provider reimbursement mechanisms for medical/LTSS services</li> </ul>			<ul style="list-style-type: none"> <li>• Incorporation of payment models in VHCIP Payment Models Work Group that enable flexible service delivery models into VHCIP Care Models and Care Management Work Group deliverables.</li> </ul>
<p>Recommend incentives for ACOs to reinvest savings to prevent unnecessary hospitalizations, ER visits, and nursing home admissions; and promote appropriate use of medications</p>	<ul style="list-style-type: none"> <li>• Research and develop a list of incentives that encourage ACOs to reinvest savings to prevent unnecessary hospitalizations, ER visits, and nursing home admissions; and promote appropriate use of medications</li> </ul>	<ul style="list-style-type: none"> <li>• Review and provide input on list of incentives developed by supporting staff</li> <li>• Recommend strategies for incorporation of incentives into the Payment Models and Care Models/Care Management Work Groups' deliverables</li> </ul>	<p>September -December 2014</p>	<ul style="list-style-type: none"> <li>• Activities have not yet begun</li> </ul>	<ul style="list-style-type: none"> <li>• Incorporation of ACO incentives into payment and service delivery models</li> </ul>

Work Plan for DLSS Work Group

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<p>Recommend mechanisms to reduce the incentive to cost shift between Medicare, Medicaid and commercial payers.</p>	<ul style="list-style-type: none"> <li>• Research and develop a list of mechanisms to reduce the incentive to cost shift among payers</li> <li>• Develop indicators to gauge level of cost shifting among payers</li> </ul>	<ul style="list-style-type: none"> <li>• Review and provide input on list of mechanisms to reduce the incentive to cost shift</li> <li>• Review and provide input on indicators of cost shift</li> </ul>	<p>September-December 2014</p>	<ul style="list-style-type: none"> <li>• Activities have not yet begun</li> </ul>	<ul style="list-style-type: none"> <li>• Finalized list of mechanisms to reduce the incentive to cost shift among payers</li> <li>• Indicators to measure cost shift</li> <li>• Reduction of cost shifting among Medicare, Medicaid and commercial payers</li> </ul>
<p>Complete Action Plan to implement strategies addressing barriers in current Medicare, Medicaid, and commercial coverage and payment policies for people needing DLSS services</p>	<ul style="list-style-type: none"> <li>• Research and develop list of current barriers in Medicare, Medicaid and commercial coverage and payment policies</li> <li>• Prioritize the barriers that can be acted upon dependent upon federal or state statutory and or regulatory requirements</li> <li>• Develop strategies to address these barriers</li> <li>• Work with CMS, DVHA and commercial insurers to obtain approval to implement strategies, if applicable</li> </ul>	<ul style="list-style-type: none"> <li>• Review and provide input on list of current barriers</li> <li>• Review, provide input on, and approve strategies for addressing coverage and payment barriers</li> </ul>	<p>January - April 2015</p>	<ul style="list-style-type: none"> <li>• Initial list of barriers identified by Dual Eligible Service Delivery workgroup in summer/fall 2011</li> </ul>	<ul style="list-style-type: none"> <li>• Completed list of current Medicare, Medicaid, and commercial coverage and payment barriers</li> <li>• Action plan to implement strategies to address coverage and payment barriers</li> </ul>