



**VT Health Care Innovation Project**  
**Quality & Performance Measures Work Group Meeting Minutes**  
**Pending Work Group Approval**

**Date of meeting:** September 22, 2014, 10:00 am-12 pm, 4th Floor Conf. Room, Pavilion Building, Montpelier.

Agenda Item	Discussion	Next Steps
<b>1. Welcome and Introductions; Approval of Minutes</b>	Cathy Fulton called the meeting to order at 10:06 am. A roll call attendance was taken. A quorum of voting members was not in attendance; the minutes from the August 25, 2014 meeting will be held for approval until the October 27, 2014 meeting.	
<b>2. Updates</b>	<ol style="list-style-type: none"> <li>1. Steering Committee and Core Team Discussions of Recommended Measures.               <ol style="list-style-type: none"> <li>a. The Steering Committee voted at their September 3<sup>rd</sup> meeting to send the measure recommendations without support or opposition to the Core Team.</li> <li>b. Measures are currently under consideration by Core Team. Public comment period closes September 23<sup>rd</sup>- comments can be directed to Alicia Cooper and Pat Jones.</li> <li>c. After Core Team makes recommendations, the GMCB will consider them—likely in October.</li> </ol> </li>   <li>2. Clinical Data Collection, including VITL Gap Analysis.               <ol style="list-style-type: none"> <li>a. Hoping to have a presentation on Gap Analysis scheduled for November. There may be some preliminary discussion of the results at the HIE meeting on Wednesday.</li> </ol> </li>   <li>3. GMCB Approved Changes to Measure-Related ACO Shared Savings Program Standards.               <ol style="list-style-type: none"> <li>a. Presentation to GMCB two weeks ago (attachment 2B) which outlines technical changes resulting in no comments or controversy.</li> <li>b. Medicaid’s contract language does not include language related to the changes outlined in the attachment.</li> <li>c. The work group was provided with input on the definition of meaningful improvement (attachment 2C).</li> </ol> </li> </ol>	

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	d. This will come to the group for specific discussion later in the year.	
<b>3. Review of Data Submission and Analytics Timeline for Year 1 SSP Measures</b>	<p>Michael Bailit reviewed attachment 3, the timeline which represents when information will be available to the work groups for the first performance year. The effective dates for the performance year preceded the signing dates of the ACO contracts.</p> <p>Granularity of reports to drill down to participants, providers, and institutions: the reports to be prepared by Lewin will not be that granular; reporting will occur at the ACO level. Lewin has the ability to drill down and allow the GMCB and DVHA to request ad-hoc reports but that is not the intention with these reports. The expectation is that the ACOs will perform analysis to understand where the points of improvements for their provider participants.</p> <p>Sampling is for clinical data based measures. The other analyses based on claims are for all attributed lives. For clinical data based measures, Lewin will provide a list of names in January 2015 and ACOs will provide information on quality performance in April 2015.</p> <p>Diane Leach asked for the data to be more at the detailed level when the reports are first generated.</p>	
<b>4. Review of QPM Work Plan/Update on Payment Models</b>	<p>Alicia Cooper reviewed the work plan and noted what has been completed thus far. The work groups have been asked to update the work plans to coincide with the update of the VHCIP Operational Plan.</p> <p>Due to the statewide rescission, funding is no longer available to implement an Episode of Care program during this year, though there may be funding to do so in subsequent years. The work group may still be asked to review measures for an Episode of Care model, but the timing may change depending on overall VHCIP priorities.</p> <p>Paul recommended changing the timelines to reflect that we will only review targets, benchmarks, and the Gate and Ladder methodology once we've received Year 1 results from the analytics contractor.</p> <p>Diane recommended adding a review of measures that were chosen in Year 1 to see if their intended use in the program was achieved. Diane also recommended cataloging the different reporting activities that will be carried out for the ACO SSP.</p> <p>Heidi Klein recommended adding reference to the work group's interaction with the overall VHCIP evaluation work. Annie Paumgarten noted that the evaluation consultant will work directly with QPM work group. At this point it is too early to say what specific tasks will be requested of the work group.</p>	

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	<p>Diane asked whether there will be a dashboard for tracking ACO performance over time. Performance will be tracked during the life of the program. Lewin was originally going to develop a baseline for all measures to see how they've changed over time. With BCBS, however, it was not possible to define a baseline population given the limited historical claims data available on beneficiaries obtaining coverage through the exchange. DVHA has been working calculating baseline performance for attributed Medicaid populations and hopes to have that information available in the next few months. Even without baseline performance data, performance can be compared to national benchmarks.</p>	
<p><b>5. Targets and Benchmarks for Year 2 Payment Measures</b></p>	<p>Alicia Cooper reviewed the presentation Year 1 Quality Gates &amp; Ladders (attachment 5).</p> <p>Shawn Skaflestad clarified that current performance on Payment measures in Vermont is relatively poor compared to national performance.</p> <p>Paul asked why a '0,2,3' point scale was chosen for measures without national benchmarks (rather than the '1,2,3' point scale used for other measures). Alicia noted that there had been concerns about awarding a point for statistically significant decline in performance relative to a baseline year; for that reason, declines are awarded no points.</p> <p>The work group has been asked to review targets, benchmarks, and the gate and ladder for year 2 once there is a better idea for what the measure set will look like. Recommendations will go to the Payment Models work group for further consideration.</p> <p>Concerns were expressed that Year 1 baseline data will be unavailable when beginning the Year 2 discussion. Delaying the discussion until that time would likely need Steering Committee and Core Team approval, and it would likely affect the amendments to the ACO contracts for Year 2.</p> <p>The work group will have additional discussion on this topic at the October meeting. The group will need clarification around the specific tasks to be undertaken at that time. More information will be available after the Core Team and GMCB make their final decisions at their upcoming meetings.</p> <p>Inquiries were made about validation processes for program measures. There is a provision that allows for an audit check of the ACOs' self-reported clinical measures; there is also a process for addressing concerns about the accuracy of Lewin's calculation of the claims based measures being used for payment. Additional concerns were noted about the accuracy of quality information that could be collected via claims (rather than by record abstraction).</p>	

Agenda Item	Discussion	Next Steps
<b>6. Next Steps, Wrap up, and Future Meeting Schedule</b>	<b>Next meeting:</b> Monday, October 27, 2014, 10 am-12 pm, 4th Floor Conf. Room, Pavilion Building, Montpelier.	

## VHCIP QPM Work Group Attendance List 9-22-14

C	Chair
IC	Interim Chair
M	Member
MA	Member Alternate
A	Assistant
S	Staff
X	Interested Party

First Name	Last Name		Title	Organization	QPM
Peter	Albert			Blue Cross Blue Shield of Vermont	MA
April	Allen		Director of Policy and Planning	AHS - DCF	X
Bill	Ashe		Executive Director	Upper Valley Services	X
Ena	Backus			GMCB	X
Michael	Bailit			Bailit-Health Purchasing	X
Susan	Barrett		Executive Director	GMCB	X
Jaskanwar	Batra			AHS - DMH	M
Kate	Bazinsky			Bailit-Health Purchasing	X
Charlie	Biss			AHS - Central Office - IFS	X
Catherine	Burns	LB	Director of Quality for Mental Health	HowardCenter for Mental Health	M
Deb	Chambers			MVP Health Care	M
Amanda	Ciecior		Health Policy Analyst	AHS - DVHA	S
Peter	Cobb		Executive Director	VNAs of Vermont	X
Connie	Colman		Quality Improvement Director	Central Vermont Home Health and Hospital	M
Amy	Coonradt		Health Policy Analyst	AHS - DVHA	X
Amy	Cooper		Executive Director	Accountable Care Coalition of the Green Mountains	M
Alicia	Cooper	ALC	Quality Oversight Analyst	AHS - DVHA	S
Jude	Daye			Blue Cross Blue Shield of Vermont	A
Yvonne	DePalma		Senior Director of Centralized Support	Planned Parenthood of Northern New England	M
Rick	Dooley				X
Robin	Edelman		Health Systems Program Administrator	AHS - VDH	X
Audrey	Fargo		Administrative Assistant	Vermont Program for Quality in Health Care	A
Aaron	French		Deputy Commissioner	AHS - DVHA	M
Catherine	Fulton	(CA)	Executive Director	Vermont Program for Quality in Health Care	C/M
Joyce	Gallimore		Director, Community Health Payment	Bi-State Primary Care/CHAC	M
Lucie	Garand		Senior Government Relations Specialist	Downs Rachlin Martin PLLC	X
Christine	Geiler		Grant Manager & Stakeholder Coordinator	GMCB	S
Bryan	Hallett				X

VHCIP QPM Work Group Roll Calls 9-22-14

✓ = Yes

Minutes Attached

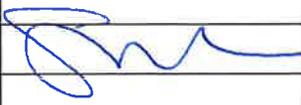
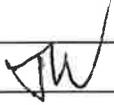
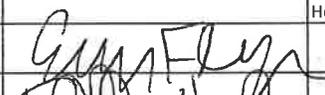
C	Chair
M	Member
MA	Member Alternate

Member		Member Alternate					Organization
First Name	Last Name						
Jaskanwar	Batra	Kathy		✓			AHS - DMH
Catherine	Burns			✓			HowardCenter for Mental Health
Deb	Chambers	Joe	Smith				MVP Health Care
Connie	Colman						Central Vermont Home Health and Hospice
Amy	Cooper						Accountable Care Coalition of the Green Mountains
Yvonne	DePalma						Planned Parenthood of Northern New England
<del>Aaron</del>	<del>French</del>	Cynthia	Thomas	✓	✓		AHS - DVHA
Catherine	Fulton			✓			Vermont Program for Quality in Health Care
Joyce	Gallimore	Kate	Simmons	✓			Bi-State Primary Care/CHAC
Paul	Harrington			✓			Vermont Medical Society
<del>Pat</del>	<del>Jones</del>	Richard	Slusky				GMCB
<del>Frances</del>	<del>Keeler</del>	Bard	Hill	✓			AHS - DAIL
Heidi	Klein	Robin	Miller				AHS - VDH
Diane	Leach						Northwestern Medical Center
Vicki	Loner	Norm	Ward	✓			OneCare Vermont
David	Martini						AOA - DFR
Kate	McIntosh						Vermont Information Technology Leaders
Anna	Noonan						Jeffords Institute for Quality, FAHC
<del>Laura</del>	<del>Pelosi</del>						Vermont Health Care Association
Paul	Reiss			✓			Accountable Care Coalition of the Green Mountains
Lila	Richardson	Julia	Shaw	✓			VLA/Health Care Advocate Project
Rachel	Seelig			✓			VLA/Senior Citizens Law Project
Shawn	Skaflestad			✓			AHS - Central Office
Heather	Skeels	Patricia	Launer	✓			Bi-State Primary Care
Jennifer	Stratton						Lamoille County Mental Health Services
Monica	Weeber						AHS - DOC
Robert	Wheeler	Peter	Albert				Blue Cross Blue Shield of Vermont - Theresa

27 Theresa Voci - BCBS

12 present

Paul	Harrington	<i>PCH</i>	President	Vermont Medical Society	M
Kathleen	Hentcy		Health Care Integration Liaison	DMH	X
Bard	Hill		Director - Policy, Planning & Data Un	AHS - DAIL	MA
Craig	Jones		Director	AHS - DVHA - Blueprint	X
Pat	Jones			GMCB	S/M
Frances	Keeler		Director	AHS - DAIL	M
Heidi	Klein	<i>Heidi Klein</i>		AHS - VDH	M
Kelly	Lange		Director of Provider Contracting	Blue Cross Blue Shield of Vermont	X
Patricia	Launer		Clinical Quality Improvement Facilita	Bi-State Primary Care	MA
Diane	Leach	<i>DL</i>	VP Quality	Northwestern Medical Center	M
Diane	Lewis			AOA - DFR	A
Deborah	Lisi-Baker		Disability Policy Expert	Unknown	X
Vicki	Loner		Director of Quality and Care Manage	OneCare Vermont	M
Nicole	Lukas		Cancer & Cardiovascular Disease Prev	AHS - VDH	X
Georgia	Maheras			AOA	S
David	Martini			AOA - DFR	M
Mike	Maslack				X
Kim	McClellan		Director of Quality Improvement	Northwest Counseling and Support Servic	X
Richard	McCoy			AHS - VDH	X
Kate	McIntosh		Medical Director	Vermont Information Technology Leader	M
Kimberly	McNeil		Payment Reform Policy Intern	AHS - DVHA	X
Darcy	McPherson		Program Technician	AHS - DVHA	X
Jessica	Mendizabal			AHS - DVHA	S
Robin	Miller			AHS - VDH	MA
Anna	Noonan		Vice President	Jeffords Institute for Quality, FAHC	M
Annie	Paumgarten		Eveluation Director	GMCB	X
Laura	Pelosi		Executive Director	Vermont Health Care Association	C/M
Luann	Poirer		Administrative Services Manager I	AHS - DVHA	X
Betty	Rambur		Board Member	GMCB	X
Allan	Ramsay		Board Member	GMCB	X
Paul	Reiss		Executive Director,	Accountable Care Coalition of the Green	M
Lila	Richardson	<i>Lila Richardson</i>	Attorney	VLA/Health Care Advocate Project	M
Jenney	Samuelson		Assistant Director of Blueprint for He	AHS - DVHA - Blueprint	X
Rachel	Seelig	<i>Rachel Seelig</i>	Attorney	VLA/Senior Citizens Law Project	M
Julia	Shaw	<i>Julia Shaw</i>	Health Care Policy Analyst	VLA/Health Care Advocate Project	MA
Kate	Simmons		Director, VT Operations	Bi-State Primary Care/CHAC	MA

Colleen	Sinon		VP of Quality Programs	Northeastern Vermont Regional Hospital	X
Shawn	Skaflestad		Quality Improvement Manager	AHS - Central Office	M
Heather	Skeels		Project Manager	Bi-State Primary Care	M
Richard	Slusky		Payment Reform Director	GMCB	MA
Joe	Smith			MVP Health Care	MA
Jennifer	Stratton			Lamoille County Mental Health Services	M
Kara	Suter		Reimbursement Director	AHS - DVHA	X
Julie	Tessler		Executive Director	Vermont Council of Developmental and N	X
Cynthia	Thomas			AHS - DVHA	MA
Win	Turner				X
Teresa	Voci				X
Nathaniel	Waite			VDH	X
Anya	Wallack		Chair	SIM Core Team Chair	X
Marlys	Waller			Vermont Council of Developmental and N	X
Norm	Ward		Medical Director	OneCare Vermont	MA
Julie	Wasserman		VT Dual Eligible Project Director	AHS - Central Office	X
Monica	Weeber			AHS - DOC	M
Kendall	West				X
Robert	Wheeler		Vice President & CMO	Blue Cross Blue Shield of Vermont	M
Bradley	Wilhelm		Senior Policy Advisor	AHS - DVHA	X
Cecelia	Wu		Healthcare Project Director	AHS - DVHA	X
Erin Flynn			DVHA		
KATIE HEWLEY			MA-HC INTERIOR	DMH	