

**VT Health Care Innovation Project
Steering Committee Meeting Minutes
Pending Steering Committee Approval**

Date of meeting: October 1, 2014 at 4th Floor Conference Room, Pavilion Building, 1089 State Street, Montpelier, VT 10am – 12pm

| Agenda Item | Discussion | Next Steps |
|---|---|------------|
| Welcome and Introductions | Al Gobeille called the meeting to order at 10:02. Georgia Maheras did a member roll call. | |
| <i>Public Comment</i> | Jay Batra asked if there was a way that the Steering Committee could hear back from the GMCB regarding decisions made. Al Gobeille noted that the GMCB could send their decisions to the Steering Committee. | |
| Minutes Approval | John Evans asked that a sentence be added to clarify that the discussion regarding HIE/HIT contract with Stone Environmental was in reference to the deliverables in the powerpoint presentation. Ed Paquin moved to approve the minutes with the amendment. Bob Bick seconded the motion. A roll call was taken and the motion passed with three members abstaining. | |
| Core Team Update <i>Public comment</i> | <p>Anya Rader Wallack provided an update on Core Team activities. The Core Team is reviewing grant applications and has received the Steering Committee’s recommendations regarding the quality measures. Georgia provided an update regarding a recent CMMI conference. The other five testing states, as well as the CDC and ONC, were represented and the emphasis from CMMI was on providing technical assistance.</p> <p>Dale Hackett asked how the CDC would be connected; regionally or by state? Georgia noted that this is still be developed. There will be</p> | |

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| | <p>webinars in the future to foster discussion and they are looking to identify similarities with other states. There are currently monthly phone calls.</p> <p>Allan Ramsay asked how many applicants there were in round 2 of the grant program and when results would be released. Additionally have any of the Round 1 applicants taken advantage of the technical assistance offered to them?</p> <p>Georgia noted that there were 28 applicants and the Core Team would be reviewing applications on October 8th and 21st with decisions to be made prior to the 31st. Yes, many applicants have utilized the technical assistance offered, 1st quarter reports are forthcoming.</p> | |
| <p>Policy Update - Year Two Medicaid Shared Savings ACO Program Total Cost of Care</p> <p><i>Public Comment</i></p> | <p>Kara Suter provided an update regarding Total Cost of Care (TCOC) for the Medicaid Shared Savings ACO Program in year two noting: 1) that the current TCOC includes costs consistent with Medicare and Medicaid; 2) in Year Two there is a previously approved incent option to expand the TCOC; 3) there is not a lot of experience with broadening the TCOC around the country; 4) consideration of inclusion of additional core service costs: Pharmacy, Pediatric Dental, Adult Dental, Non-emergency Transportation (NEMT), Medically-necessary personal care services, Primary Care Case Management (PCCM) and Community Health Team (CHT) payments. The focus has been on benefits that are unique to Medicaid as well as potential inclusion in Year Three. The additional core services will be determined by October 15, 2014 and sent to the participating ACOs for their consideration.</p> <p>The Steering Committee engaged in a robust discussion about the Year Two Medicaid Shared Savings ACO Program Total Cost of Care:</p> <ul style="list-style-type: none"> • Jackie Majoros asked who would be making the decisions. Kara noted that it would be Medicaid. • Dale Hackett asked if this meant taking on additional risk. Kara | |

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| | <p>said yes, however only upside (10% greater sharing) no downside risk. Dale followed the response by asking who pays the downside risk. Kara responded that the state continues to be accountable for downside risk within the Shared Savings Program. Al added that we are trying to move away from the state assuming all of the downside risk, and noted that the State’s appropriation process for funding Medicaid services will not change.</p> <ul style="list-style-type: none"> • Jay Batra asked how we will know where savings are generated; the DVHA Pharmacy Unit has been successful in many of their attempts to control costs. Kara explained that it would be based on historic utilization and centered around provider incentives. • Monica Light asked if there would be an adjustment for pharmacy rebates. Kara noted that there would be no adjustment because the pharmacy rebates are outside the scope of this program and not impacted. • Allan Ramsay asked if success will be determined by meeting quality measures. How will ACOs know there’s a potential benefit of 10%? Kara explained that it would foster collaboration and that would indeed hope to continue to align the TCOC with some kind of quality measures. • Ed Paquin expressed concern that providers would become responsible for the management of expanded core services. Mark Larson expressed that management of these services would remain with the State. Kara expressed that the expanded TCOC would help prevent cost shifting and falsely presented savings. | |
| <p>Next Steps, Wrap-Up and Future Meeting Schedule</p> | <p>Next Meeting: October 29th, Williston</p> | |

VHCIP Steering Committee Attendance List 10-01-14

| | |
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| C | Chair |
| IC | Interim Chair |
| M | Member |
| MA | Member Alternate |
| A | Assistant |
| S | Staff/Consultant |
| X | Interested Party |

| First Name | Last Name | | Title | Organization | Steering Committee |
|------------|-----------|----------------|--------------------------------------|--|--------------------|
| Ena | Backus | | | GMCB | X |
| Melissa | Bailey | Melissa Bailey | | Otter Creek Associates and Matrix Health | X |
| Heidi | Banks | | | Vermont Information Technology Leaders | X |
| Rick | Barnett | phone | President | Vermont Psychological Association | M |
| Susan | Barrett | | Executive Director | GMCB | X |
| Anna | Bassford | | | GMCB | A |
| Jaskanwar | Batra | Jaskanwar | | AHS - DMH | MA |
| Susan | Besio | | Senior Associate | Pacific Health Policy Group | X |
| Bob | Bick | Bob | Director of Mental Health and Substa | HowardCenter for Mental Health | M |
| Martha | Buck | | | Vermont Association of Hospital and Health | A |
| Harry | Chen | | Commissioner | AHS - VDH | X |
| Amanda | Ciecior | | Health Policy Analyst | AHS - DVHA | X |
| Peter | Cobb | | Executive Director | VNAs of Vermont | M |
| Lori | Collins | | | AHS - DVHA | X |
| Amy | Coonradt | phone | Health Policy Analyst | AHS - DVHA | X |
| Alicia | Cooper | | Quality Oversight Analyst | AHS - DVHA | X |
| Elizabeth | Cote | | | Area Health Education Centers Program | M |
| Diane | Cummings | | Financial Manager II | AHS - Central Office | X |
| Susan | Devoid | | | OneCare Vermont | A |
| Tracy | Dolan | | Deputy Commissioner | AHS - VDH | M |
| Richard | Donahey | | Financial Director III | AHS - Central Office | X |
| Susan | Donegan | | Commissioner | AOA - DFR | M |
| Paul | Dupre | Paul Dupre | Commissioner | AHS - DMH | M |
| Nancy | Eldridge | | Executive Director | Cathedral Square and SASH Program | M |
| John | Evans | | President and CEO | Vermont Information Technology Leaders | M |
| Audrey | Fargo | | Administrative Assistant | Vermont Program for Quality in Health Ca | A |

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|-----------|-------------|-------------------------|---------------------------------------|---|---|
| Cyndy | Fischer | | | OneCare Vermont | A |
| Katie | Fitzpatrick | | VT Administrative Asst. | Bi-State Primary Care | A |
| Erin | Flynn | | Health Policy Analyst | AHS - DVHA | X |
| Aaron | French | | Deputy Commissioner | AHS - DVHA | X |
| Catherine | Fulton | | Executive Director | Vermont Program for Quality in Health C | M |
| Joyce | Gallimore | <i>J. Gallimore</i> | Director, Community Health Payment | Bi-State Primary Care/CHAC | M |
| Lucie | Garand | | Senior Government Relations Special | Downs Rachlin Martin PLLC | X |
| Christine | Geiler | <i>Christine Geiler</i> | Grant Manager & Stakeholder Coord | GMCB | S |
| Don | George | | President and CEO | Blue Cross Blue Shield of Vermont | M |
| Jim | Giffin | | CFO | AHS - Central Office | X |
| Al | Gobelle | <i>al / @</i> | Chair | GMCB | C |
| Bea | Grause | | President | Vermont Association of Hospital and Hea | M |
| Sarah | Gregorek | | | AHS - DVHA | A |
| Dale | Hackett | <i>Dale Hackett</i> | Consumer Advocate | None | M |
| Mike | Hall | <i>Mike Hall</i> | Executive Director | Champlain Valley Area Agency on Aging | M |
| Janie | Hall | | Corporate Assistant | OneCare Vermont | A |
| Thomas | Hall | | | Consumer Representative | X |
| Bryan | Hallett | <i>B. Hallett</i> | | | X |
| Paul | Harrington | <i>PC 17</i> | President | Vermont Medical Society | M |
| Carrie | Hathaway | | Financial Director III | AHS - DVHA | X |
| Diane | Hawkins | | | AHS - DVHA | X |
| Karen | Hein | | Board Member | GMCB | X |
| Brendan | Hogan | | Consultant | Baillit-Health Purchasing | X |
| Debbie | Ingram | <i>phone</i> | <i>Executive Dir.</i> | Vermont Interfaith Action | M |
| Craig | Jones | | Director | AHS - DVHA - Blueprint | M |
| Kate | Jones | | | AHS - DVHA | S |
| Pat | Jones | | | GMCB | X |
| Trinka | Kerr | | Chief Health Care Advocate | VLA/Health Care Advocate Project | M |
| Heidi | Klein | | | AHS - VDH | X |
| Kelly | Lange | <i>Kelly Lange</i> | Director of Provider Contracting | Blue Cross Blue Shield of Vermont | X |
| Mark | Larson | <i>Mark Larson</i> | Commissioner | AHS - DVHA | C |
| Monica | Light | <i>Monica Light</i> | Director of Health Care Operations, C | AHS - Central Office | M |
| Deborah | Lisi-Baker | | Disability Policy Expert | Unknown | M |
| Sam | Liss | | Chairperson | Statewide Independent Living Council | X |
| Robin | Lunge | | Director of Health Care Reform | AOA | S |

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| Georgla | Maheras | | | AOA | S |
| Steven | Maier | | HCR-HIT Integration Manager | AHS - DVHA | X |
| Jackie | Majoros | | State Ombudsman | VLA/LTC Ombudsman Project | M |
| David | Martini | | | AOA - DFR | MA |
| Mike | Maslack | | | | X |
| Alexa | McGrath | | | Blue Cross Blue Shield of Vermont | A |
| Kimberly | McNeil | | Payment Reform Policy Intern | AHS - DVHA | X |
| Darcy | McPherson | | Program Technician | AHS - DVHA | X |
| Marisa | Melamed | | | AOA | A |
| Madeleine | Mongan | | Deputy Executive Vice President | Vermont Medical Society | X |
| Todd | Moore | | CEO | OneCare Vermont | M |
| Brian | Otley | | COO | Green Mountain Power | X |
| Dawn | O'Toole | | Director of Operations | AHS - DCF | X |
| Mary Val | Palumbo | | Associate Professor | University of Vermont | M |
| Ed | Paquin | <i>Ed Paquin</i> | Ed Paquin | Disability Rights Vermont | M |
| Annie | Paumgarten | | Eveluation Director | GMCB | X |
| Laura | Pelosi | | Executive Director | Vermont Health Care Association | M |
| Judy | Peterson | | President and CEO | Visiting Nurse Association of Chittenden a | M |
| Luann | Poirer | | Administrative Services Manager I | AHS - DVHA | X |
| Allan | Ramsay | <i>Al Ramsay</i> | Board Member | GMCB | M |
| Stephen | Rauh | | | GMC Advisory Board | X |
| Paul | Reiss | | Executive Director, | Accountable Care Coalition of the Green I | M |
| Simone | Rueschemeyer | | Director | Behavioral Health Network of Vermont | M |
| Jenney | Samuelson | | Assistant Director of Blueprint for He | AHS - DVHA - Blueprint | X |
| Larry | Sandage | | | AHS - DVHA | X |
| Howard | Schapiro | | Interim President | University of Vermont Medical Group Pra | M |
| Ken | Schatz | | | AHS - DCF | M |
| Julia | Shaw | | Health Care Policy Analyst | VLA/Health Care Advocate Project | X |
| Shawn | Skaflestad | | Quality Improvement Manager | AHS - Central Office | X |
| Mary | Skovira | | Executive Staff Assistant | AHS - VDH | A |
| Richard | Slusky | | Payment Reform Director | GMCB | X |
| Kara | Suter | <i>John Suter</i> | Reimbursement Director | AHS - DVHA | X |
| Beth | Tanzman | | Assistant Director of Blueprint for He | AHS - DVHA - Blueprint | X |
| Julie | Tessler | <i>John Tessler</i> | Executive Director | Vermont Council of Developmental and N | M |
| Anya | Wallack | | Chair | SIM Core Team Chair | X |

VHCIP Steering Committee Roll Call 10-01-14

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|----|------------------|
| C | Chair |
| IC | Interim Chair |
| M | Member |
| MA | Member Alternate |
| A | Assistant |
| S | Staff/Consultant |
| X | Interested Party |

minutes 1^o Ed
2^o Bob

Passed w/ 3
~~abstaining~~
abstaining

| Member | | Member Alternate | | | Organization | Committee |
|------------|------------|------------------|---------|---|--|-----------|
| First Name | Last Name | | | | | |
| Rick | Barnett | | | X | Vermont Psychological Association | M |
| Bob | Blck | | | ✓ | HowardCenter for Mental Health | M |
| Peter | Cobb | | | X | VNAs of Vermont | M |
| Elizabeth | Cote | | | X | Area Health Education Centers Program | M |
| Tracy | Dolan | | | X | AHS - VDH | M |
| Susan | Donegan | David | Martini | X | AOA - DFR | M |
| Paul | Dupre | Jaskanwar | Batra | ✓ | AHS - DMH | M |
| Nancy | Eldridge | | | X | Cathedral Square and SASH Program | M |
| John | Evans | | | ✓ | Vermont Information Technology Leaders | M |
| Catherine | Fulton | | | X | Vermont Program for Quality in Health Care | M |
| Joyce | Gallimore | | | A | Bi-State Primary Care/CHAC | M |
| Don | George | | | X | Blue Cross Blue Shield of Vermont | M |
| Al | Gobeille | | | ✓ | GMCB | C |
| Bea | Grause | | | X | Vermont Association of Hospital and Health Systems | M |
| Dale | Hackett | | | A | None | M |
| Mike | Hall | | | ✓ | Champlain Valley Area Agency on Aging | M |
| Paul | Harrington | | | ✓ | Vermont Medical Society | M |
| Debbie | Ingram | | | A | Vermont Interfaith Action | M |
| Craig | Jones | | | X | AHS - DVHA - Blueprint | M |
| Trinka | Kerr | | | ✓ | VLA/Health Care Advocate Project | M |
| Mark | Larson | | | ✓ | AHS - DVHA | C |
| Monica | Light | | | ✓ | AHS - Central Office | M |
| Deborah | Lisi-Baker | | | X | Unknown | M |
| Jackie | Majoros | | | ✓ | VLA/LTC Ombudsman Project | M |
| Todd | Moore | | | X | OneCare Vermont | M |
| Mary Val | Palumbo | | | X | University of Vermont | M |
| Ed | Paquin | | | ✓ | Disabilly Rights Vermont | M |
| Laura | Pelosi | | | X | Vermont Health Care Association | M |
| Judy | Peterson | | | X | Visiting Nurse Association of Chittenden and Grand Isle Co | M |

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| Allan | Ramsay | ✓ | | ✓ | GMCB | M |
| Paul | Reiss | | | X | Accountable Care Coalition of the Green Mountains | M |
| Simone | Rueschemeyer | | | X | Behavioral Health Network of Vermont | M |
| Howard | Schapiro | | | X | University of Vermont Medical Group Practice | M |
| Ken | Schatz | | | X | AHS - DCF | M |
| Julle | Tessler | ✓ | | ✓ | Vermont Council of Developmental and Mental Health Ser | M |
| Barbara | Walters | | | X | OneCare Vermont | M |
| Sharon | Winn | ✓ | | ✓ | Bi-State Primary Care | M |