VT Health Care Innovation Project
Steering Committee Meeting Minutes
Pending Steering Committee Approval

Date of meeting: September 3, 2014 at DVHA Large Conference Rm, Hurricane Lane, Williston 9:30 am – 12:30 pm

Agenda Item	Discussion	Next Steps
Welcome and Introductions	Al Gobeille called the meeting to order at 9:34am.	
Public Comment	None provided at this time	
Minutes Approval	Bob Bick moved to approve the minutes. Simone Rueschemeyer seconded the motion. A roll call was taken and the minutes were approved.	
Core Team Update *Public comment*	Anya Rader Wallack provided an update on Core Team activities. The Core Team approved the timeline and scoring sheet for use in Round Two of the Sub-Grant Program. In addition they approved the CMCM Proposal for a Learning Collaborative as well as the Arrowhead Health Analytics Proposal. The Core Team will be reviewing the revised project budget at their September 10th meeting. Decisions on the grant applications will made by the end of October. John Evans announced that the annual VITL Summit will be on September 8 & 9, 2014 @ Sheraton Burlington Hotel and Conference Center, Burlington, Vermont.	
Financial Requests:	1. *Workforce WORK GROUP RFP: Demand Modeling: $250,000-$350,000.*	

	Georgia Maheras and members of the Workforce Work Group (WF) participated in the proposal's explanation. The Steering Committee expressed interest in the focus of the data, determination of the data elements and how current the data would be. Mary Val Palumbo indicated that the contractor would help determine the data elements, which could be adjusted in the future. Georgia noted that the model could be contractor or state owned and the RFP indicated that it would accept bids for both styles. In addition she noted that this is a micro-simulation that will take current information about supply and utilize assumptions regarding demand. An early deliverable could be to identify any missing data sets. Todd Moore asked if this will come back to the Steering Committee for review after the RFP is released. Robin Lunge noted that would not be the process and invited any Steering Committee members who are interested to attend the WF Work Group meeting. Todd Moore asked that there be an amendment to invite the Steering Committee to the next WF Work Group meeting when decisions regarding the contractor would be made. Trinka Kerr moved to approve the proposal with the amendment and Bob Bick seconded the motion. A roll call was taken and the proposal with the amendment was approved. 2. *DLTSS WORK GROUP RFP: Work Group Support: $215,000.*	

	Georgia and members of the Disability and Long Term Services and Supports Work Group (DLTSS) participated in the proposal's explanation. Georgia made note of a correction in the presentation it should reference General Work Group Support as the budget line item. Allan Ramsay asked if this is a continuation of a scope of work already being done. Georgia confirmed that this is a continuation of the work done by Pacific Health Policy. The cost for the scope of work was a little underestimated and it should be noted that the work product was of high quality. It was just more time consuming than originally thought. The contract is required to go out to bid. Bob Bick moved to approve the proposal and Simone Rueschemeyer seconded the motion. A roll call was taken and the proposal was approved.	
Public comment	*3. HIE/HIT WORK GROUP RFP: Telehealth Planning: TBD.* Georgia and members of the Health Information Exchange/Health Information Technology Work Group Work Group (HIE/HIT) participated in the proposal's explanation. Simone Rueschemeyer emphasized the need for a future plan as there are a lot of pilots and we need consistency. The Steering Committee expressed interest in licensure issues as well the types of data (encryption vs, non-encryption), the interface between health records and contract cost. A motion was made to amend the proposal not to exceed $120K without Steering Committee approval. Al Gobeille noted that this is not	

	consistent with the previous funding approvals. The motion was withdrawn. Tracy Dolan moved to approve the proposal and Bob Bick seconded the motion. A roll call was taken and the proposal was approved. *4. HIE/HIT WORK GROUP Contract: Stone Environmental: $120,000.* Georgia and members of the Health Information Exchange/Health Information Technology Work Group (HIE/HIT) participated in the proposal's explanation. The Steering Committee engaged in a robust discussion about the wording of the project summary. John Evans and Kelly Lange were concerned about inventory vs. structure and whether the goal is to facilitate or create access. There was also some concerns regarding: 1) the cost and if this was in fact enough money; 2) who would maintain/host the website; and 3) the future costs of the website. Many emphasized the need to capture this information in one place as the right now much of this is fragmented and not easily identified. A motion was made to amend the proposal to include future costs of the website. Bob Bick moved to approve the proposal with amendment and Paul Harrington seconded the motion. A roll call was taken and the proposal was approved.	
Policy: *1.* Quality and Performance Measures	Al Gobeille noted there are two options: 1) vote on the measures in their entirety; or 2) vote on sending them to Core Team without support or opposition.	

Work Group Year Two Shared Savings ACO Program Measures Discussion *Public Comment*	The Steering Committee discussed the options as follows: Paul Harrington: Feels that we could vote on individual measures not just up or down. Paul then made a motion to send proposed measure set to Core team without voting on measure set as long as all comments and opinions are included in package sent to Core Team. Seconded by Todd Moore. Tracy Dolan: Agrees that discussion by this committee needs to occur so it can be sent forth to Core Team as more input Allan Ramsay: The Steering Committee needs to be clear around steps of this approval process in terms of how it will play out for the Shared Savings Program. Anya Rader Wallack: Responded that the Steering Committee provides clarification, recommendations through the SIM governance structure. Recommendations then go to the Core Team who acts on recommendations, although they do not need to follow them. Sometimes the final decisions made are independent of the Core Team joint interest but related to outside forces and issues. GMCB and DVHA then decide how to proceed from Core Team recommendations. Cathy Fulton: Thanks the members of Quality and Performance Measures Work Group. Feels that the comments made and conversation had by the Quality and Performance Measures Work Group show the hard work and opinions clearly. Asks for Steering Committee support of the measure set. Jay Batra: Asks about how the savings will be related to the measures. Al Gobeille: These measures relate to the Medicaid and Commercial Shared Savings Programs. So for Medicare no, the other two yes. Kara clarifies that in yr 1 there are payment and reporting measures. There	

	are a number of changes proposed for year 2 that are converting measures to payment from reporting, expanding the number of measures that are included in the savings potential. Cathy Fulton: summarizes the changes that are proposed for year 2. Ed Paquin: Opposes the motion on the floor because he believes the Steering Committee should be allowed to modify the measure set and vote on individual measures. Thinks it is not likely to occur at this meeting, but would like to see some decisions made. Would not like to see a neutral response given to Core Team but discuss within this group. Feels it will be more beneficial to the Core Team to have further recommendations and comments from the Steering Committee. Al Gobeille: Procedurally, cannot vote on individual measures. The Quality and Performance Measures Work Group does the heavy lifting to come up with an idea or recommendation. When it comes before the Steering Committee – when we substantially change something – we are taking on the role of the work group. The job of the Steering Committee is to recommend to the Core Team, not take on role of the Quality and Performance Measures Work Group. Need to either recommend as a yes, no or recommend with neither support of opposition. Ed Paquin: Agree with spirit of Al's statement, but procedurally feels the Steering Committee has the right to adopt the work group's decision or amend them. Not suggesting we do that for practical reasons. Al Gobeille: Disagrees with previous statement. We send things back if we are making large substantive changes. Only small changes or amendments made by the Steering Committee. Todd Moore: Thanks the Quality and Performance Measures Work Group. Feels the motion on the table is reasonable. Those who are delivering healthcare are out there right now, believes we have an	

	obligation to represent them. They are strongly opposed to changing measures in year 2. The responsibility to respect the attitudes and beliefs of providers around these recommendation lies with the Core Team. Al Gobeille: restated the motion and second to send the proposed measure set to the Core Team w/o support or opposition and ask the Core Team to review measure set and comments made today. Bob Bick: If motion were defeated, is it conceivable that this committee will send the proposal back to workgroup to reconsider and come forward with new recommendations at next Steering Committee meeting? Al Gobeille: Possible procedurally, although w/timeline we are cutting it close. Cathy Fulton: Believes the Quality and Performance Measures Work Group would be up against technical time constraints John Evans: Understands Core Team has made decision around aspects of grant w/o going through this committee. Can the Core Team still do this? Or must they rely on the Steering Committee to provide a recommendation? Al Gobeille: There is no requirement that the Core Team follow our recommendation and certainly not requirement by GMCB to follow recommendations either. Bob Bick: Called the question. Roll call vote - send to core team with no recommendation 15/8.	

Next Steps, Wrap-Up and Future Meeting Schedule	Next Meeting: October 1st, Montpelier	

VHCIP Steering Committee Attendance List 9-03-14

C	Chair
IC	Interim Chair
M	Member
MA	Member Alternate
A	Assistant
S	Staff
X	Interested Party

First Name	Last Name	Title	Organization	Steering Committee
Ena	Backus		GMCB	X
Melissa	Bailey here		Otter Creek Associates and Matrix Health	X
Heidi	Banks		Vermont Information Technology Leaders	X
Rick	Barnett here	President	Vermont Psychological Association	X
Susan	Barrett	Executive Director	GMCB	X
Anna	Bassford		GMCB	A
Jaskanwar	Batra here		DMH	MA [redacted]
Susan	Besio	Senior Associate	Pacific Health Policy Group	X
Bob	Bick here	Director of Mental Health and Substa	HowardCenter for Mental Health	M
Martha	Buck		Vermont Association of Hospital and Heal	A
Harry	Chen	Commissioner	AHS - VDH	X
Amanda	Ciecior here	Health Policy Analyst	AHS - DVHA	X
Peter	Cobb here	Executive Director	VNAs of Vermont	M
Lori	Collins		AHS - DVHA	X
Amy	Coonradt here	Health Policy Analyst	AHS - DVHA	X
Alicia	Cooper here	Quality Oversight Analyst	AHS - DVHA	X
Elizabeth	Cote		Area Health Education Centers Program	M
Diane	Cummings here	Financial Manager II	AHS - Central Office	X
Susan	Devoid		OneCare Vermont	A
Tracy	Dolan here	Deputy Commissioner	AHS - VDH	M

Richard	Donahey	Financial Director III	AHS - Central Office	X
Susan	Donegan	Commissioner	AOA - DFR	M
Paul	Dupre	Commissioner	AHS - DMH	M
Nancy	Eldridge	Executive Director	Cathedral Square and SASH Program	M
John	Evans here	President and CEO	Vermont Information Technology Leaders	M
Audrey	Fargo	Administrative Assistant	Vermont Program for Quality in Health Ca	A
Cyndy	Fischer		OneCare Vermont	A
Katie	Fitzpatrick	VT Administrative Asst.	Bi-State Primary Care	A
Erin	Flynn here	Health Policy Analyst	AHS - DVHA	X
Aaron	French	Deputy Commissioner	AHS - DVHA	X
Catherine	Fulton here	Executive Director	Vermont Program for Quality in Health Ca	M
Lucie	Garand	Senior Government Relations Speciali	Downs Rachlin Martin PLLC	X
Christine	Geiler CG	Grant Manager & Stakeholder Coordi	GMCB	S
Don	George	President and CEO	Blue Cross Blue Shield of Vermont	M
Jim	Giffin	CFO	AHS - Central Office	X
Al	Gobeille here	Chair	GMCB	C
Bea	Grause phone	President	Vermont Association of Hospital and Heal	M
Sarah	Gregorek		AHS - DVHA	A
Dale	Hackett	Consumer Advocate	None	M
Mike	Hall	Executive Director	Champlain Valley Area Agency on Aging	M
Janie	Hall	Corporate Assistant	OneCare Vermont	A
Thomas	Hall		Consumer Representative	X
Bryan	Hallett			X
Paul	Harrington here	President	Vermont Medical Society	M
Carrie	Hathaway	Financial Director III	AHS - DVHA	X
Diane	Hawkins		AHS - DVHA	X
Karen	Hein	Board Member	GMCB	X
Brendan	Hogan	Consultant	Bailit-Health Purchasing	X

Debbie	Ingram		Vermont Interfaith Action	M
Craig	Jones here	Director	AHS - DVHA - Blueprint	M
Kate	Jones		AHS - DVHA	S
Pat	Jones here		GMCB	X
Trinka	Kerr here after minutes	Chief Health Care Advocate	VLA/Health Care Advocate Project	M
Heidi	Klein		AHS - VDH	X
Kelly	Lange here	Director of Provider Contracting	Blue Cross Blue Shield of Vermont	X
Mark	Larson	Commissioner	AHS - DVHA	C
Diane	Lewis		AOA - DFR	A
Monica	Light phone	Director of Health Care Operations, C	AHS - Central Office	M
Deborah	Lisi-Baker	Disability Policy Expert	Unknown	M
Sam	Liss	Chairperson	Statewide Independent Living Council	X
Bill	Little	Vice President	MVP Health Care	M
Robin	Lunge here	Director of Health Care Reform	AOA	S
Georgia	Maheras here		AOA	S
Steven	Maier	HCR-HIT Integration Manager	AHS - DVHA	X
Jackie	Majoros here	State Ombudsman	VLA/LTC Ombudsman Project	M
David	Martini		AOA - DFR	MA
Mike	Maslack			X
Marybeth	McCaffrey	Principal Health Reform Administrato	AHS - DAIL	X
Alexa	McGrath		Blue Cross Blue Shield of Vermont	A
Kimberly	McNeil	Payment Reform Policy Intern	AHS - DVHA	X
Darcy	McPherson	Program Technician	AHS - DVHA	X
Marisa	Melamed		AOA	A
Madeleine	Mongan	Deputy Executive Vice President	Vermont Medical Society	X
Todd	Moore here	CEO	OneCare Vermont	M
Brian	Otley	COO	Green Mountain Power	X
Dawn	O'Toole	Director of Operations	AHS - DCF	X

VHCIP Steering Committee Roll Calls 9-03-14

C	Chair
M	Member
MA	Member Alternate

First Name	Last Name	Minutes	Financial Proposal #1 UF	Financial Proposal #2 OLTSS	Financial Proposal #4 HIE → Tele	Financial Proposal #5 HIE → Stone	Measures	Organization	Steering Committee
Paul	Reiss							Accountable Care Coalition of the Green M	M
Monica	Light	✓	✓	✓	✓	✓		AHS - Central Office	M
Dave	Yacovone							AHS - DCF	M
~~Paul~~	~~Dupre~~							AHS - DMH	M
~~Mark~~	~~Larson~~							AHS - DVHA	C
Craig	Jones	arrived for minutes	✓	✓	A	✓		AHS - DVHA - Blueprint	M
Tracy	Dolan	✓	✓	✓	✓	✓		AHS - VDH	M
~~Susan~~	~~Donegarr~~							AOA - DFR	M
~~David~~	~~Martini~~							AOA - DFR	MA
Elizabeth	Cote							Area Health Education Centers Program	M
Simone	Rueschemeyer	✓	✓	✓	✓	✓		Behavioral Health Network of Vermont	M
Sharon	Winn	arrived late		✓	✓	✓		Bi-State Primary Care	M
Lori	Real							Bi-State Primary Care/CHAC	M
Kelly ~~Don~~	Lange ~~George~~	✓	✓	✓	✓	✓		Blue Cross Blue Shield of Vermont	M
Nancy	Eldridge							Cathedral Square and SASH Program	M
Mike	Hall							Champlain Valley Area Agency on Aging	M
Ed	Paquin	arrived late	✓	✓	✓	✓		Disability Rights Vermont	M
Al	Gobeille	✓	✓	✓	✓	✓		GMCB	C
Allan	Ramsay	✓	✓	✓	✓	✓		GMCB	M
Bob	Bick	✓	✓	✓	✓	✓		HowardCenter for Mental Health	M
Bill	Little							MVP Health Care	M
Dale	Hackett							None	M
Todd	Moore	✓	✓	✓	✓	✓		OneCare Vermont	M
Barbara	Walters							OneCare Vermont	M
Rick	Barnett		✓	✓	✓	✓			

① Bob Bick ② Allan Ramsay ① Trinker ② Bob ① Bob ② Simone ① Tracy ② Bob ① Bob ② Paul

Kathy Stiles 1/4/18

Mary Val	Palumbo	✓	✓	✓	✓	✓		University of Vermont	M
Howard	Schapiro	arrived late			✓	✓		University of Vermont Medical Group Pra	M
Deborah	Lisi-Baker							Unknown	M
Bea	Grause	not present	not here	not present	✓	✓		Vermont Association of Hospital and Heal	M
Julie	Tessler	✓	✓	✓	✓	✓		Vermont Council of Developmental and M	M
Laura	Pelosi							Vermont Health Care Association	M
John	Evans	✓	✓	✓	N	✓		Vermont Information Technology Leaders	M
Debbie	Ingram							Vermont Interfaith Action	M
Paul	Harrington	A	✓	✓	✓	✓		Vermont Medical Society	M
Catherine	Fulton	✓	✓	✓	✓	✓		Vermont Program for Quality in Health Ca	M
Judy	Peterson							Visiting Nurse Association of Chittenden a	M
Trinka	Kerr	arrived late	✓	✓	✓	✓		VLA/Health Care Advocate Project	M
Jackie	Majoros	arr. late	✓	✓	✓	✓		VLA/LTC Ombudsman Project	M
Peter	Cobb	A	✓	✓	✓	✓		VNAs of Vermont	M
* Jay	Batra	A	✓	✓	✓	A		OMH	MA

1° Paul
2° Todd

VHCIP Steering Committee Roll Call 9-03-14

C	Chair
M	Member
MA	Member Alternate

Motion:
Move to send the measure set without support or opposition. Ask the Core Team to review all of the comments from the Steering Cmte and make a decision regarding the measures.

15-8

First Name	Last Name		Organization	Steering Committee
~~Paul~~	~~Reiss~~		Accountable Care Coalition of the Green Mountains	M
Monica	Light	✓	AHS - Central Office	M
~~Dave~~	~~Yacovone~~		AHS - DCF	M
~~Paul~~	~~Dupre~~		AHS - DMH	M
~~Mark~~	~~Larson~~		AHS - DVHA	C
Craig	Jones	✓	AHS - DVHA - Blueprint	M
Tracy	Dolan	N	AHS - VDH	M

~~Susan~~	~~Donegan~~		AOA - DFR	M
~~David~~	~~Martini~~		AOA - DFR	MA
~~Elizabeth~~	~~Cote~~		Area Health Education Centers Program	M
Simone	Rueschemeyer	✓	Behavioral Health Network of Vermont	M
Sharon	Winn	N	Bi-State Primary Care	M
~~Lori~~	~~Real~~		Bi-State Primary Care/CHAC	M
~~Don~~ Kelly	~~George~~ Lange	✓	Blue Cross Blue Shield of Vermont	M
~~Nancy~~	~~Eldridge~~		Cathedral Square and SASH Program	M
~~Mike~~	~~Hall~~		Champlain Valley Area Agency on Aging	M
Ed	Paquin	N	Disability Rights Vermont	M
Al	Gobeille	✓	GMCB	C
Allan	Ramsay	N	GMCB	M
Bob	Bick	✓	HowardCenter for Mental Health	M
~~Bill~~	~~Little~~		MVP Health Care	M
~~Dale~~	~~Hackett~~		None	M
Todd	Moore	✓	OneCare Vermont	M

~~Barbara~~	~~Walters~~		OneCare Vermont	M
Mary Val	Palumbo	✓	University of Vermont	M
Howard	Schapiro	✓	University of Vermont Medical Group Practice	M
~~Deborah~~	~~Lisi-Baker~~		Unknown	M
Bea ~~Bea~~	Grause ~~Grause~~	✓	Vermont Association of Hospital and Health Systems	M
Julie	Tessler	✓	Vermont Council of Developmental and Mental Health Ser	M
~~Laura~~	~~Pelosi~~		Vermont Health Care Association	M
John	Evans	✓	Vermont Information Technology Leaders	M
~~Debbie~~	~~Ingram~~		Vermont Interfaith Action	M
Paul	Harrington	✓	Vermont Medical Society	M
Catherine	Fulton	✓	Vermont Program for Quality in Health Care	M
~~Judy~~	~~Peterson~~		Visiting Nurse Association of Chittenden and Grand Isle Co	M
Trinka	Kerr	N	VLA/Health Care Advocate Project	M
Jackie	Majoros	N	VLA/LTC Ombudsman Project	M
Peter	Cobb	✓	VNAs of Vermont	M
Rick	Barnett	N		
Jay	Batra	N		