



***VT Health Care Innovation Project
Steering Committee Meeting Minutes***

Date of meeting: July 9, 2014 at EXE - 4th Floor Conf Room, Pavilion Building, Montpelier 10 am - 12 pm

| Agenda Item | Discussion | Next Steps |
|---------------------------------------|---|------------|
| 1. Welcome & Introductions | Al Gobeille called the meeting to order at 10:00 am. Al noted that there item #6 (Financial Request from HIE Work Group) was being removed from the agenda. | |
| 2. Public Comment | Al Gobielle asked for public comment and no comments were offered. | |
| 3. Minutes Approval | Ed Paquin moved to approve the minutes. The motion was seconded by Bob Bick. The motion passed. | |
| 4. Core Team Update | <p>Anya Rader Wallack gave a Core Team update:</p> <ul style="list-style-type: none"> • The June Core Team meeting was abbreviated due to the CMMI visit. The QPM Work Group gave an update on the process for the work group’s recommendation of the payment measure criteria and proposed measures for Year 2. • The CMMI visit was largely a great success; we hosted five people from CMMI. It was mainly an opportunity to show our progress to date as well as a chance to review the major deliverables. There were presentations from VITL and ACO representatives and VHCIP Staff. • The July Core Team meeting will focus on re-budgeting for year 2 of the SIM grant and the Round 2 Grant Application recommendations from the work groups. <p>There were no questions from group.</p> | |

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| <p>5. Policy</p> | <p>1. <u>Medicaid and Commercial Shared Savings ACO Program Update (Attachment 5a&5b):</u> Richard Slusky and Kara Suter presented the SSP and ACO FAQ and Chart. Noting that the payer contracts have been signed and that MVP does currently does not have the minimum attributable lives to participate in an ACO and only BCBS is participating.</p> <p>The group discussed the presentation and the following points were made:</p> <ul style="list-style-type: none"> • Dale Hackett asked how short MVP was and if there was anything we could do to help? Richard expressed that they were not close but are continuing to strive to participate. • Don George asked if there are physicians participating in gain sharing, if so how many? Peter asked if the current contract included a definition of savings/ method of calculation. Richard noted that we are continuing to work through the operational details with ACOs. • Richard noted that VITL has been approved additional funding to do a gap analysis, build a gateway between VITL & ACO analytics contractor, and an event notification system. The State has signed an ACO analytics contract however because we are waiting for the vendor to sign the contract no announcements can be made at this time. There is a kick-off meeting scheduled for July 15th. • Kara noted that the beneficiary notification process is part of the process to allow sharing of claims data and beneficiaries can choose to opt out. This will start on a rolling basis beginning this month. The call-centers lines are being prepped. There is generally a 30 day wait to receive the beneficiary opt outs. Georgia expressed that there was very good collaboration between OneCare, CHAC, VLA and HCA all of whom provided input regarding the process. • Trinka Kerr asked if there were beneficiaries on the ACO Boards and if we the ACOs were actively trying to solicit beneficiaries. Richard explained that the ACOs will be submitting reports on the progress of seating members, the timeline and form of these reports is still being worked out. Todd Moore expressed that it has been difficult to get responses and that Church Hinds has been reaching out and that they were also exploring the option of using beneficiary representatives. Kara also noted that OneCare has been working very hard on this and has been in close communication with DVHA and she hesitates to think that broad solicitation would yield a good candidate. Nancy Eldridge expressed that the SASH coordinators could work with Church to help identify potential candidates. Dale | |

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| | <p>expressed concern that these individuals would receive the support they need to understand many of these complicated issues. Trinka and Todd noted that HCA and OneCare are prepared to provide support and educate these individuals.</p> <p>2. <u>Quality & Performance Measures Work Group Year Two Shared Savings ACO Program Measures Update (Attachments 5c, 5d, 5e and 5f):</u></p> <p>Catherine Fulton presented the information on the process the Quality and Performance Measures Work Group is using to make modifications (or not) to the Year Two SSP quality measure set. Many work groups provided feedback on the additional proposed measures and the QPM work group will be reviewing at their July meeting in hopes concluding at that time.</p> <p>The group discussed the presentation and the following points were made:</p> <ul style="list-style-type: none"> • Dale asked if absolute values were used in assessing measures. How are we calculating/evaluating these measures? Pat responded that when we used absolute values we looked at raw rates and did not compare to others only ourselves. The SSP is against a benchmark, derivatives. • Allan Ramsay noted that this is a four step process (WG, SC, CT and GMCB all need to approve) and will the timing work out. We shouldn't assume that there won't be any modifications in the process. Georgia expressed that the QPM work group is also soliciting public comment which will be made available for GMCB to review prior and that there we can go into October if necessary. • Ed Paquin suggested that perhaps we should consider comparing to counties or states that are comparable vs. national, perhaps previous year's performance. Pat noted that one of the criteria is opportunity for improvement. Paul Harrington and Todd noted that there are some areas where VT is not better than the national average, i.e. immunizations, we need some absolute standards. Dale expressed that immunizations is an example of the complexities of these measures and signals bigger challenges. • Don asked if patient experience surveys will be measure for payments. The more engaged | |

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| | patients are the better the healthcare and will drive other numbers. Catherine explained that it is currently a reporting requirement and no proposals have been made to move to payment. | |
| 6. Financial Requests | No requests at this time. | |
| 7. Six-Month Preview | Georgia Maheras presented an update of upcoming activities (attachment 7). | |
| 8. Next Steps, Wrap-Up and Future Meeting Schedule | The next meeting will be Wednesday, August 6 th 10 am – 12 pm, EXE - 4th Floor Conf Room, Pavilion Building, Montpelier. | |

* VHCIP Steering Committee 7-09-14 - Attendance Sheet *

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| C | Chair |
| IC | Interim Chair |
| M | Member |
| MA | Member Alternate |
| A | Assistant |
| S | Staff |
| X | Interested Party |

| | First Name | Last Name | | Title | Organization | Steering Committee |
|----|------------|-------------|-----------------------------|---|---|--------------------|
| 1 | Ena | Backus | | | GMCB | X |
| 2 | Melissa | Bailey | | | Otter Creek Associates and Matrix Health | X |
| 3 | Heidi | Banks | | | Vermont Information Technology Leaders | X |
| 4 | John | Barbour | | Executive Director | Champlain Valley Area Agency on Aging | M |
| 5 | Rick | Barnett | <i>SUZANNE LADD / Moxey</i> | President | Vermont Psychological Association | X |
| 6 | Susan | Barrett | | Executive Director | GMCB | X |
| 7 | Anna | Bassford | | | GMCB | A |
| 8 | Susan | Besio | ✓ | Senior Associate | Pacific Health Policy Group | X |
| 9 | Bob | Bick | ✓ <i>more</i> | Director of Mental Health and Substance Abuse | HowardCenter for Mental Health | M |
| 10 | Martha | Buck | | | Vermont Association of Hospital and Health Care | A |
| 11 | Harry | Chen | | Commissioner | AHS - VDH | M |
| 12 | Amanda | Ciecior | ✓ <i>amci</i> | Health Policy Analyst | AHS - DVHA | X |
| 13 | Peter | Cobb | ✓ <i>Peter Cobb</i> | Executive Director | VNAs of Vermont | M |
| 14 | Lori | Collins | | | AHS - DVHA | X |
| 15 | Amy | Coonradt | | Health Policy Analyst | AHS - DVHA | X |
| 16 | Alicia | Cooper | ✓ <i>Alicia Cooper</i> | Quality Oversight Analyst | AHS - DVHA | X |
| 17 | Elizabeth | Cote | ✓ | | Area Health Education Centers Program | M |
| 18 | Diane | Cummings | ✓ <i>D Cummings</i> | Financial Manager II | AHS - Central Office | X |
| 19 | Susan | Devoid | | | OneCare Vermont | A |
| 20 | Tracy | Dolan | | Deputy Commissioner | AHS - VDH | X |
| 21 | Richard | Donahey | | Financial Director III | AHS - Central Office | X |
| 22 | Susan | Donegan | | Commissioner | AOA - DFR | M |
| 23 | Paul | Dupre | ✓ | Commissioner | AHS - DMH | M |
| 24 | Nancy | Eldridge | ✓ | Executive Director | Cathedral Square and SASH Program | M |
| 25 | John | Evans | | President and CEO | Vermont Information Technology Leaders | M |
| 26 | Audrey | Fargo | | Administrative Assistant | Vermont Program for Quality in Health | A |
| 27 | Cyndy | Fischer | | | OneCare Vermont | A |
| 28 | Katie | Fitzpatrick | | VT Administrative Asst. | Bi-State Primary Care | A |
| 29 | Erin | Flynn | ✓ <i>Erin Flynn</i> | Health Policy Analyst | AHS - DVHA | X |
| 30 | Aaron | French | | Deputy Commissioner | AHS - DVHA | X |
| 31 | Catherine | Fulton | <i>C Fulton</i> | Executive Director | Vermont Program for Quality in Health | M |
| 32 | Lucie | Garand | | Senior Government Relations Specialist | Downs Rachlin Martin PLLC | X |

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|----|-----------|------------|-------------------------|-------------------------------------|--|----|
| 33 | Christine | Geiler | <i>Christine Geiler</i> | Grant Manager & Stakeholder Coord | GMCB | S |
| 34 | Don | George | <i>Don George</i> | President and CEO | Blue Cross Blue Shield of Vermont | M |
| 35 | Jim | Giffin | | CFO | AHS - Central Office | X |
| 36 | Al | Gobeille | | Chair | GMCB | C |
| 37 | Bea | Grause | | President | Vermont Association of Hospital and He | M |
| 38 | Sarah | Gregorek | | | AHS - DVHA | A |
| 39 | Dale | Hackett | <i>DeH</i> | Consumer Advocate | None | M |
| 40 | Janie | Hall | | Corporate Assistant | OneCare Vermont | A |
| 41 | Thomas | Hall | | | Consumer Representative | X |
| 42 | Paul | Harrington | <i>PLH</i> | President | Vermont Medical Society | M |
| 43 | Carrie | Hathaway | | Financial Director III | AHS - DVHA | X |
| 44 | Diane | Hawkins | | | AHS - DVHA | X |
| 45 | Karen | Hein | | Board Member | GMCB | X |
| 46 | Brendan | Hogan | | Consultant | Bailit-Health Purchasing | X |
| 47 | Debbie | Ingram | | | Vermont Interfaith Action | M |
| 48 | Craig | Jones | | Director | AHS - DVHA - Blueprint | M |
| 49 | Kate | Jones | | | AHS - DVHA | S |
| 50 | Pat | Jones | <i>Pat Jones</i> | | GMCB | X |
| 51 | Trinka | Kerr | <i>Trinka</i> | Chief Health Care Advocate | VLA/Health Care Advocate Project | M |
| 52 | Heidi | Klein | | | AHS - VDH | X |
| 53 | Nelson | Lamothe | <i>Nelson</i> | | UMASS | S |
| 54 | Kelly | Lange | | Director of Provider Contracting | Blue Cross Blue Shield of Vermont | X |
| 55 | Mark | Larson | | Commissioner | AHS - DVHA | C |
| 56 | Diane | Lewis | | | AOA - DFR | A |
| 57 | Monica | Light | <i>Monica Light</i> | Director of Health Care Operations, | AHS - Central Office | M |
| 58 | Deborah | Lisi-Baker | | Disability Policy Expert | Unknown | M |
| 59 | Sam | Liss | | Chairperson | Statewide Independent Living Council | X |
| 60 | Bill | Little | | Vice President | MVP Health Care | M |
| 61 | Robin | Lunge | <i>Robin Lunge</i> | Director of Health Care Reform | AOA | S |
| 62 | Georgia | Maheras | | | AOA | S |
| 63 | Steven | Maier | | HCR-HIT Integration Manager | AHS - DVHA | X |
| 64 | Jackie | Majoros | | State Ombudsman | VLA/LTC Ombudsman Project | M |
| 65 | David | Martini | <i>David Martini</i> | | AOA - DFR | MA |
| 66 | Marybeth | McCaffrey | | Principal Health Reform Administra | AHS - DAIL | X |
| 67 | Alexa | McGrath | | | Blue Cross Blue Shield of Vermont | A |
| 68 | Kimberly | McNeil | | Payment Reform Policy Intern | AHS - DVHA | X |
| 69 | Darcy | McPherson | | Program Technician | AHS - DVHA | X |
| 70 | Marisa | Melamed | | | AOA | A |
| 71 | Madeleine | Mongan | | Deputy Executive Vice President | Vermont Medical Society | X |
| 72 | Todd | Moore | <i>Todd Moore</i> | CEO | OneCare Vermont | M |
| 73 | Brian | Otley | | COO | Green Mountain Power | X |

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|-----|----------|--------------|--------------------------|---------------------------------------|--|---|
| 74 | Dawn | O'Toole | | Director of Operations | AHS - DCF | X |
| 75 | Mary Val | Palumbo | ✓ | Associate Professor | University of Vermont | M |
| 76 | Ed | Paquin | ✓ <i>Ed Paquin</i> | Ed Paquin | Disability Rights Vermont | M |
| 77 | Annie | Paumgarten | ✓ | Eveluation Director | GMCB | X |
| 78 | Laura | Pelosi | ✓ | Executive Director | Vermont Health Care Association | M |
| 79 | Judy | Peterson | ✓ | President and CEO | Visiting Nurse Association of Chittenden | M |
| 80 | Luann | Poirer | ✓ | Administrative Services Manager I | AHS - DVHA | X |
| 81 | Allan | Ramsay | ✓ <i>W. Ramsay</i> | Board Member | GMCB | M |
| 82 | Stephen | Rauh | | | GMC Advisory Board | X |
| 83 | Lori | Real | | Chief Operating Officer | Bi-State Primary Care/CHAC | M |
| 84 | Paul | Reiss | | Executive Director, | Accountable Care Coalition of the Green | M |
| 85 | Simone | Rueschemeyer | ✓ <i>S. Rueschemeyer</i> | Director | Behavioral Health Network of Vermont | M |
| 86 | Jenney | Samuelson | | Assistant Director of Blueprint for H | AHS - DVHA - Blueprint | X |
| 87 | Larry | Sandage | ✓ | | AHS - DVHA | X |
| 88 | Howard | Schapiro | | Interim President | University of Vermont Medical Group P | M |
| 89 | Julia | Shaw | | Health Care Policy Analyst | VLA/Health Care Advocate Project | X |
| 90 | Mary | Skovira | | Executive Staff Assistant | AHS - VDH | A |
| 91 | Richard | Slusky | | Payment Reform Director | GMCB | X |
| 92 | Kara | Suter | ✓ | Reimbursement Director | AHS - DVHA | X |
| 93 | Beth | Tanzman | | Assistant Director of Blueprint for H | AHS - DVHA - Blueprint | X |
| 94 | Julie | Tessler | | Executive Director | Vermont Council of Developmental and | M |
| 95 | Anya | Wallack | ✓ | Chair | SIM Core Team Chair | X |
| 96 | Barbara | Walters | | Chief Medical Director | OneCare Vermont | M |
| 97 | Julie | Wasserman | | VT Dual Eligible Project Director | AHS - Central Office | X |
| 98 | Spenser | Weppler | | | GMCB | X |
| 99 | Bradley | Wilhelm | ✓ <i>Bradley Wilhelm</i> | Senior Policy Advisor | AHS - DVHA | X |
| 100 | Sharon | Winn | <i>Sharon Winn</i> | Director, Vermont Public Policy | Bi-State Primary Care | M |
| 101 | Jennifer | Woodard | ✓ | Long-Term Services and Supports H | AHS - DAIL | X |
| 102 | Cecelia | Wu | ✓ <i>Cecelia Wu</i> | Healthcare Project Director | AHS - DVHA | X |
| 103 | Dave | Yacovone | | Commissioner | AHS - DCF | M |

Resanna Lak, VPA Exe Director
(for Rick Barnett)