

**VT Health Care Innovation Project
Steering Committee Meeting Minutes
Pending Work Group Approval**

Date of meeting: August 6, 2014 at DVHA Large Conference Rm – Pavilion Building, Montpelier 10 am - 12 pm

Agenda Item	Discussion	Next Steps
Welcome and Introductions	Mark Larson called the meeting to order at 10:02am.	
<i>Public Comment</i>	None provided at this time	
Minutes Approval	Ed Paquin moved to approve the minutes. Bob Bick seconded the motion. A roll call was taken and the minutes were approved.	The roll call should be amended to reflect that Harry Chen abstained.
Core Team Update <i>Public comment</i>	Georgia Maheras provided an update on Core Team activities. The Core Team released the second round of the sub-grant program solicitation for applications on July 24 th . The Core Team will be discussing the scoring for these applications at their meeting on August 13 th . The Core Team will also review a budget realignment at that meeting.	
Policy: 1. Quality and Performance Measures Work Group Year Two Shared Savings ACO Program Measures Update <i>Public comment</i>	<p>Please review to the two attachments provided to the Steering Committee for additional background on this agenda item:</p> <ul style="list-style-type: none"> • Attachment 5a: SSP Measures Presentation for Steering Committee FINAL 8.6.14. • Attachment 5b: Year 2 Proposed Measures Overview with Benchmarks. <p>The Steering Committee engaged in a robust discussion about the proposed measure set after the Quality and Performance Measures Work Group (QPM) Staff and Co-Chairs introduced the proposed</p>	<p>There will be a public comment period until close of business on 8/20/14. Please submit comments on the proposed Year Two Shared Savings ACO Program Measure Set Changes to: Alicia.cooper@state.vt.us and Pat.jones@state.vt.us.</p> <p>These comments, as well as a summary, will be provided to the</p>

	<p>changes to the measure set for Year Two:</p> <ul style="list-style-type: none"> • Harry Chen requested that the QPM Work Group also review the comments submitted to the Steering Committee and provide any additional information to the Steering Committee on 9/3. • Monica Light asked whether the Steering Committee would vote on the measure set in its entirety or by individual measure. Georgia responded that last year the Steering Committee voted on the set in its entirety and that is ideal, but it can be done measure by measure. • Trinka Kerr asked about how this relates to ongoing activities to align the Shared Savings Program Measure Set with the Blueprint measures. The response is that there are plans to unify the reporting of measures for both programs in provider profiles and that quality improvement collaborations can be unified across regions. • Allan Ramsay comments that integration between these two programs is valuable. • Todd Moore expressed a concern that the process seemed tilted a bit away from providers delivering the care. • Allan asked if year one performance measure information was used to inform the year two decision. Cathy Fulton and Pat Jones indicated that the QPM Work Group members were aware of what data was available and that Bailit, the consultant working with the QPM Work Group, used as much historical data as possible. Kara Suter added that the work group had not yet set the targets and scoring for the Year Two measures and that the performance and data from year one would be used as part of that discussion. • Don George asked whether/if the QPM Work Group had 	<p>Steering Committee in advance of their meeting on September 3rd.</p>
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	<p>reviewed the patient experience measures and what about the approved payment criteria would prohibit a patient experience measure from becoming a payment measure. He asked whether the QPM Work Group would consider changing this measure to payment. Cathy and Pat responded that no one recommended that this measure be elevated from Reporting to Payment and that it was not reviewed by the work group, but could be.</p> <ul style="list-style-type: none"> • Dale expressed concern that it is hard to develop year two measures without year one data. Cathy responded that data is starting to flow about year one and Bob Bick commented that data is not necessarily a pre-requisite for some quality measures. • Jackie Majoros asked whether the measure criteria would be modified in the future. The response is that yes, they can be modified next year, but will use the Year Two criteria as a starting point. • Mike Gagnon asked whether the work group considered the electronic availability of the clinical measures. Pat responded that the work group reviewed whether the measures had specifications, but that the HIE/HIT Work Group was responsible for reviewing the electronic capability. 	
<p>Financial Requests:</p> <ol style="list-style-type: none"> 1. CMCM Work Group: Learning Collaborative Proposal \$300,000 <p><i>Public Comment</i></p>	<p>Attachment 6a: Financial Proposal PowerPoint</p> <p>Georgia and Pat introduced this proposal and several members of the Care Models and Care Management Work Group (CMCM) participated in the proposal's explanation.</p> <p>The Steering Committee expressed interest in the selection of the</p>	<p>Any Steering Committee members who are interested in participating in the regional learning collaboratives or who know of organizations that should be involved should provide contact information</p>

	<p>learning collaborative pilot sites as well as the community participants. The CMCM Work Group explained that the three communities were selected because they volunteered to be early sites for this work. Additionally, these sites have populations that need more coordinated care. Each community will be given the latitude to pick their priority areas for improvement based on their data and populations. Each site will include, at a minimum, the entities listed on the powerpoint, but welcome and request additional regional collaborators. The goal is to engage all organizations within the community and be as inclusive and broad as possible. Several Steering Committee members encouraged the learning collaborative sites to be inclusive. The CMCM Work Group requested that they help with outreach to entities to participate.</p> <p>Bob Bick asked why the budget was a little unclear: specifically, there is \$50,000 not clearly accounted for. Pat Jones responded that CMCM had information about the cost of facilitators (95,000 each) that was supported by current contracts, but the cost of the Learning Sessions was not as clear and that this is an estimate and a not-to-exceed amount. Allan Ramsay asked why this was not considered a provider grant. Georgia responded that there was a separate line-item in the SIM budget for learning collaboratives and that the responsibility for developing these was given to the CMCM Work Group. Monica Light recommended adding in the AHS Field Directors for each region.</p> <p>Monica asked how the findings and information from this learning collaborative will be used to flow through the rest of the VHCIP. Pat responded that this is a tool that will be used to inform the CMCM Work Group about best practices in care coordination.</p> <p>Jackie also asked how the learning collaborative communities would</p>	<p>to Pat Jones and Erin Flynn at: Pat.Jones@state.vt.us and Erin.flynn@state.vt.us .</p>
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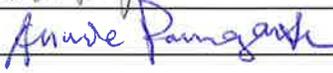
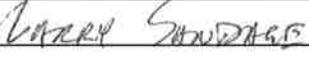
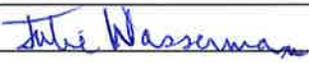
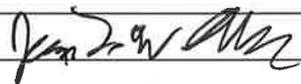
	<p>integrate person-directed care. The CMCM Work Group responded that they would operationalize that at the community level and that they had previously discussed this in the planning for this work.</p> <p>The intent is that this would expand across the state.</p> <p>Motion to approve made by Dale and seconded by Harry. Motion passed on a roll call vote with one abstention.</p>	
<p>Next Steps, Wrap-Up and Future Meeting Schedule</p>	<p>Next Meeting: September 3rd, Williston</p>	<p>This meeting will be extended 30 minutes to allow for sufficient discussion and voting on the Proposed Year Two Shared Savings Program ACO Measure Set.</p>

VHCIP Steering Committee Attendance List 8-06-14

C	Chair
IC	Interim Chair
M	Member
MA	Member Alternate
A	Assistant
S	Staff
X	Interested Party

First Name	Last Name		Title	Organization	Steering Committee
Ena	Backus			GMCB	X
Melissa	Bailey	Melissa Bailey		Otter Creek Associates and Matrix Heal	X
Heidi	Banks			Vermont Information Technology Lead	X
John	Barbour		Executive Director	Champlain Valley Area Agency on Aging	M
Rick	Barnett	RT Barnett	President	Vermont Psychological Association	X
Susan	Barrett		Executive Director	GMCB	X
Anna	Bassford			GMCB	A
Jaskanwar	Batra	Jaskanwar	MENSAE DIRECTOR	DMH	X
Susan	Besio		Senior Associate	Pacific Health Policy Group	X
Bob	Bick	Bob Bick	Director of Mental Health and Subs	HowardCenter for Mental Health	M
Martha	Buck			Vermont Association of Hospital and H	A
Harry	Chen	Harry Chen	Commissioner	AHS - VDH	M
Amanda	Ciecior		Health Policy Analyst	AHS - DVHA	X
Peter	Cobb		Executive Director	VNAs of Vermont	M
Lori	Collins			AHS - DVHA	X
Amy	Coonradt	Amy Coonradt	Health Policy Analyst	AHS - DVHA	X
Alicia	Cooper	Alicia Cooper	Quality Oversight Analyst	AHS - DVHA	X
Elizabeth	Cote			Area Health Education Centers Program	M
Diane	Cummings	Diane Cummings	Financial Manager II	AHS - Central Office	X
Susan	Devoid			OneCare Vermont	A
Tracy	Dolan		Deputy Commissioner	AHS - VDH	X
Richard	Donahey		Financial Director III	AHS - Central Office	X
Susan	Donegan		Commissioner	AOA - DFR	M
Paul	Dupre	Paul Dupre	Commissioner	AHS - DMH	M
Nancy	Eldridge	Nancy Eldridge	Executive Director	Cathedral Square and SASH Program	M
John	Evans	John Evans for JKE	President and CEO	Vermont Information Technology Lead	M
Audrey	Fargo		Administrative Assistant	Vermont Program for Quality in Health	A
Cyndy	Fischer			OneCare Vermont	A
Katie	Fitzpatrick		VT Administrative Asst.	Bi-State Primary Care	A
Erin	Flynn	Erin Flynn	Health Policy Analyst	AHS - DVHA	X

Aaron	French		Deputy Commissioner	AHS - DVHA	X
Catherine	Fulton	<i>C Fulton</i>	Executive Director	Vermont Program for Quality in Health	M
Lucie	Garand		Senior Government Relations Spec	Downs Rachlin Martin PLLC	X
Christine	Geiler		Grant Manager & Stakeholder Coord	GMCB	S
Don	George	<i>Don George</i>	President and CEO	Blue Cross Blue Shield of Vermont	M
Jim	Giffin		CFO	AHS - Central Office	X
Al	Gobeille		Chair	GMCB	C
Bea	Grause		President	Vermont Association of Hospital and He	M
Sarah	Gregorek			AHS - DVHA	A
Dale	Hackett	<i>D Hackett</i>	Consumer Advocate	None	M
Janie	Hall		Corporate Assistant	OneCare Vermont	A
Thomas	Hall			Consumer Representative	X
Bryan	Hallett				X
Paul	Harrington		President	Vermont Medical Society	M
Carrie	Hathaway		Financial Director III	AHS - DVHA	X
Diane	Hawkins			AHS - DVHA	X
Karen	Hein	<i>Karen Hein</i>	Board Member	GMCB	X
Brendan	Hogan		Consultant	Bailit-Health Purchasing	X
Debbie	Ingram			Vermont Interfaith Action	M
Craig	Jones		Director	AHS - DVHA - Blueprint	M
Kate	Jones			AHS - DVHA	S
Pat	Jones	<i>Pat Jones</i>		GMCB	X
Trinka	Kerr	<i>Trinka Kerr</i>	Chief Health Care Advocate	VLA/Health Care Advocate Project	M
Heidi	Klein			AHS - VDH	X
Nelson	Lamothe			UMASS	S
Kelly	Lange		Director of Provider Contracting	Blue Cross Blue Shield of Vermont	X
Mark	Larson		Commissioner	AHS - DVHA	C
Diane	Lewis			AOA - DFR	A
Monica	Light	<i>Monica Light</i>	Director of Health Care Operations,	AHS - Central Office	M
Deborah	Lisi-Baker		Disability Policy Expert	Unknown	M
Sam	Liss		Chairperson	Statewide Independent Living Council	X
Bill	Little		Vice President	MVP Health Care	M
Robin	Lunge		Director of Health Care Reform	AOA	S
Georgia	Maheras			AOA	S
Steven	Maier		HCR-HIT Integration Manager	AHS - DVHA	X
Jackie	Majoros	<i>J Majoros</i>	State Ombudsman	VLA/LTC Ombudsman Project	M
David	Martini			AOA - DFR	MA
Marybeth	McCaffrey		Principal Health Reform Administrator	AHS - DAIL	X
Alexa	McGrath			Blue Cross Blue Shield of Vermont	A

Kimberly	McNeil		Payment Reform Policy Intern	AHS - DVHA	X
Darcy	McPherson		Program Technician	AHS - DVHA	X
Marisa	Melamed			AOA	A
Madeleine	Mongan		Deputy Executive Vice President	Vermont Medical Society	X
Todd	Moore		CEO	OneCare Vermont	M
Brian	Otley		COO	Green Mountain Power	X
Dawn	O'Toole		Director of Operations	AHS - DCF	X
Mary Val	Palumbo		Associate Professor	University of Vermont	M
Ed	Paquin	✓ 	Ed Paquin	Disability Rights Vermont	M
Annie	Paumgarten		Eveluation Director	GMCB	X
Laura	Pelosi		Executive Director	Vermont Health Care Association	M
Judy	Peterson		President and CEO	Visiting Nurse Association of Chittende	M
Luann	Poirer		Administrative Services Manager I	AHS - DVHA	X
Allan	Ramsay		Board Member	GMCB	M
Stephen	Rauh			GMC Advisory Board	X
Lori	Real		Chief Operating Officer	Bi-State Primary Care/CHAC	M
Paul	Reiss		Executive Director,	Accountable Care Coalition of the Green	M
Simone	Rueschemeyer		Director	Behavioral Health Network of Vermont	M
Jenney	Samuelson		Assistant Director of Blueprint for I	AHS - DVHA - Blueprint	X
Larry	Sandage			AHS - DVHA	X
Howard	Schapiro		Interim President	University of Vermont Medical Group P	M
Julia	Shaw		Health Care Policy Analyst	VLA/Health Care Advocate Project	X
Shawn	Skaflestad		Quality Improvement Manager	AHS - Central Office	X
Mary	Skovira		Executive Staff Assistant	AHS - VDH	A
Richard	Slusky		Payment Reform Director	GMCB	X
Kara	Suter		Reimbursement Director	AHS - DVHA	X
Beth	Tanzman		Assistant Director of Blueprint for I	AHS - DVHA - Blueprint	X
Julie	Tessler		Executive Director	Vermont Council of Developmental and	M
Anya	Wallack		Chair	SIM Core Team Chair	X
Barbara	Walters		Chief Medical Director	OneCare Vermont	M
Julie	Wasserman		VT Dual Eligible Project Director	AHS - Central Office	X
Spenser	Weppler			GMCB	X
James	Westrich				X
Bradley	Wilhelm		Senior Policy Advisor	AHS - DVHA	X
Sharon	Winn		Director, Vermont Public Policy	Bi-State Primary Care	M
Jennifer	Woodard		Long-Term Services and Supports I	AHS - DAIL	X
Cecelia	Wu		Healthcare Project Director	AHS - DVHA	X
Dave	Yacovone		Commissioner	AHS - DCF	M
Mike	Maslack				X

		Miriam Stecher	Clin. Quality	OCD	
		Patricia A. Launer	Q Manager	Bi-State/CHAC	

minutes

10 EA

20 Bob

VHCIP Steering Committee Member Roster 8-06-14

C	Chair
M	Member
MA	Member Alternate

First Name	Last Name		Title	Organization	Steering Committee
John	Barbour		Executive Director	Champlain Valley Area Agency on Aging	M
Bob	Bick	✓	Director of Mental Health and Subs	HowardCenter for Mental Health	M
Harry	Chen	✓	Commissioner	AHS - VDH	M
Peter	Cobb		Executive Director	VNAs of Vermont	M
Elizabeth	Cote			Area Health Education Centers Program	M
Susan	Donegan		Commissioner	AOA - DFR	M
Paul	Dupre	✓	Commissioner	AHS - DMH	M
Nancy	Eldridge	✓	Executive Director	Cathedral Square and SASH Program	M
John	Evans	✓	President and CEO	Vermont Information Technology Leaders	M
Catherine	Fulton	✓	Executive Director	Vermont Program for Quality in Health Care	M
Don	George	abstain	President and CEO	Blue Cross Blue Shield of Vermont	M
Al	Gobeille		Chair	GMCB	C
Bea	Grause		President	Vermont Association of Hospital and Health Systems	M
Dale	Hackett	✓	Consumer Advocate	None	M
Paul	Harrington		President	Vermont Medical Society	M
Debbie	Ingram			Vermont Interfaith Action	M
Craig	Jones		Director	AHS - DVHA - Blueprint	M
Trinka	Kerr	✓	Chief Health Care Advocate	VLA/Health Care Advocate Project	M
Mark	Larson	abstain	Commissioner	AHS - DVHA	C
Monica	Light	✓	Director of Health Care Operations	AHS - Central Office	M
Deborah	Lisi Baker		Disability Policy Expert	Unknown	M
Bill	Little		Vice President	MVP Health Care	M
Jackie	Majoros	abstain	State Ombudsman	VLA/LTC Ombudsman Project	M
David	Martin			AOA - DFR	MA
Todd	Moore	✓	CEO	OneCare Vermont	M
Mary Val	Palumbo		Associate Professor	University of Vermont	M
Ed	Paquin	✓	Ed Paquin	Disability Rights Vermont	M

Laura	Petosi		Executive Director	Vermont Health Care Association	M
Judy	Peterson		President and CEO	Visiting Nurse Association of Chittenden and Grand Is	M
Allan	Ramsay	✓	Board Member	GMCB	M
Lori	Rea		Chief Operating Officer	Bi-State Primary Care/CHAC	M
Paul	Reiss		Executive Director,	Accountable Care Coalition of the Green Mountains	M
Simone	Rueschemeyer	✓	Director	Behavioral Health Network of Vermont	M
Howard	Schapiro		Interim President	University of Vermont Medical Group Practice	M
Julie	Tessler	✓	Executive Director	Vermont Council of Developmental and Mental Health	M
Barbara	Walters	<i>abstain</i>	Chief Medical Director	OneCare Vermont	M
Sharon	Winn		Director, Vermont Public Policy	Bi-State Primary Care	M
Dave	Yacovone		Commissioner	AHS - DCF	M

Roll Call for Learning Collab.

VHCIP Steering Committee Member Roster 8-06-14

C	Chair
M	Member
MA	Member Alternate

- Craig joined @ 10:30
- Al arrived @ 11:00

2^o Harry

Rick Barnett ✓

First Name	Last Name		Title	Organization	Steering Committee
John	Barbour		Executive Director	Champlain Valley Area Agency on Aging	M
Bob	Bick	abst	Director of Mental Health and Subs	HowardCenter for Mental Health	M
Harry	Chen	✓	Commissioner	AHS - VDH	M
Peter	Cobb		Executive Director	VNAs of Vermont	M
Elizabeth	Cote			Area Health Education Centers Program	M
Susan	Donegan		Commissioner	AOA - DFR	M
Paul	Dupre	✓	Commissioner	AHS - DMH	M
Nancy	Eldridge	✓	Executive Director	Cathedral Square and SASH Program	M
John	Evans	Gaymon ✓	President and CEO	Vermont Information Technology Leaders	M
Catherine	Fulton	reused	Executive Director	Vermont Program for Quality in Health Care	M
Don	George	✓	President and CEO	Blue Cross Blue Shield of Vermont	M
Al	Gobeille	abst.	Chair	GMCB	C
Bra	Grause		President	Vermont Association of Hospital and Health Systems	M
Dale	Hackett	✓	Consumer Advocate	None	M
Paul	Harrington		President	Vermont Medical Society	M
Debbie	Ingram			Vermont Interfaith Action	M
Craig	Jones	Jones ✓	Director	AHS - DVHA - Blueprint	M
Trinka	Kerr	✓	Chief Health Care Advocate	VLA/Health Care Advocate Project	M
Mark	Larson	✓	Commissioner	AHS - DVHA	C
Monica	Light	✓	Director of Health Care Operations	AHS - Central Office	M
Deborah	Lisi-Baker		Disability Policy Expert	Unknown	M
Bill	Little		Vice President	MVP Health Care	M
Jackie	Majoros	✓	State Ombudsman	VLA/LTC Ombudsman Project	M
David	Martini			AOA - DFR	MA
Todd	Moore	✓	CEO	OneCare Vermont	M
MV	Palumbo	Palumbo ✓	Associate Professor	University of Vermont	M
Ed	Paquin	✓	Ed Paquin	Disability Rights Vermont	M

Laura	Peios		Executive Director	Vermont Health Care Association	M
Judy	Peterson		President and CEO	Visiting Nurse Association of Chittenden and Grand Is	M
Allan	Ramsay	✓	Board Member	GMCB	M
Eori	Real		Chief Operating Officer	Bi-State Primary Care/CHAC	M
Paul	Reiss		Executive Director,	Accountable Care Coalition of the Green Mountains	M
Simone	Rueschemeyer	✓	Director	Behavioral Health Network of Vermont	M
Howard	Schapiro		Interim President	University of Vermont Medical Group Practice	M
Julie	Tessler	✓	Executive Director	Vermont Council of Developmental and Mental Health	M
Barbara	Walters	✓	Chief Medical Director	OneCare Vermont	M
Sharon	Wirth		Director, Vermont Public Policy	Bi-State Primary Care	M
Dave	Yacovone		Commissioner	AHS - DCF	M