

**Vermont Health Care Innovation Project**  
**Practice Transformation Work Group Meeting Minutes**  
**Pending Work Group Approval**

**Date of meeting:** Tuesday, December 6, 2016, 10:00am-12:00pm, Oak Conference Room, Waterbury State Office Complex

Agenda Item	Discussion	Next Steps
<b>1. Welcome and Introductions; Approve Meeting Minutes</b>	Laural Ruggles called the meeting to order at 10:01am. A roll call attendance was taken and a quorum was not initially present.	
<b>2. Review of Vermont SIM Sustainability Plan</b>	<p>Georgia Maheras presented a first draft of the SIM Sustainability Plan (<a href="#">here</a>, summarized in Attachment 2).</p> <ul style="list-style-type: none"> <li>• This is a draft developed based on recommendations of a private-sector stakeholder group which included at least one co-chair from all Work Groups (Deborah and Laural both participated).</li> <li>• For activities that are proposed to continue, the Lead Entity will provide stewardship and ownership. The Lead Entity is not the sole decision-making organization, but will work with Key Partners to make sure work continues.</li> <li>• The Sustainability Plan is due to CMMI on June 30, 2017. It is a required deliverable of the SIM grant.</li> <li>• Georgia requested specific feedback on Governance, as well as Lead Entities and Key Partners.</li> <li>• We don't expect to have information about resourcing until the new year due to the Governor's Administration transition.</li> <li>• Notes on Practice Transformation activities:               <ul style="list-style-type: none"> <li>○ Learning Collaboratives and Regional Collaborations are very successful collaborations between the State and ACOs. In the future, we hope collaboration will continue between Blueprint and Vermont Care Organization (VCO) as joint lead entities.</li> </ul> </li> <li>• For more information: <a href="#">Review the full plan</a>, or <a href="#">watch a recorded webinar on this topic</a>.</li> </ul> <p>Discussion:</p> <ul style="list-style-type: none"> <li>• Is Blueprint/VCO partnership the same as the Delivery System Reform Investments planned under the new Global Commitment 1115 waiver? Not necessarily; this plan is a draft. More information is a recorded webinar available later this week and in-person meeting on Thursday morning.</li> </ul>	

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	<ul style="list-style-type: none"> <li>• Lead Entities will coordinate and convene to ensure assigned activities continue to move forward.</li> <li>• How can SIM participants get more information about how these activities evolve in the future and what the impacts are? We will have an evaluation report later next year, and can continue to use the SIM email lists to disseminate information. We also hope that SIM participants will stay involved in future efforts, though they will be through different groups.</li> <li>• How/when will we reassess Lead Entities? We can reassess on an ongoing basis as the State environment changes.</li> <li>• Should reflect significant consumer involvement where they have been Key Partners. We can add consumers as Key Partners in each activity.</li> <li>• Will we have updates on Lead Entities/funding resources before this is finalized? We hope to, but need to be respectful of the incoming Governor.</li> <li>• Governance feedback – What kinds of feedback are we looking for, and how will feedback be incorporated? The draft Sustainability Plan recommends that the governance functions of SIM be sustained, though the structure will not. We would love input on other structures that might make sense. Supporting 7 work groups each month is a significant commitment in human resources and dollars from the State. There are other stakeholder groups and advisory boards existing in the State as well. The Core Team will help us revise our recommendations in the Spring.</li> <li>• The Vermont Model of Care is a significant accomplishment of Vermont Health Care Innovation Project . How can we incorporate that into the Sustainability Plan since it’s not a work stream? The structure of this document is based on our Focus Areas and work streams (like our one-pagers). This and other “best practice” documents are not currently incorporated – this is something we’ll think about and work to incorporate. Georgia noted that the Model of Care depends on every part of the health care system.</li> <li>• Consumer involvement in consent architecture – could this be integrated into the HDI section of this plan? This is included in a recommendation to the incoming Secretary of Administration around HIT governance, which could result in significant changes to the HDI section of this document.</li> <li>• SIM continues until June – can the SIM email list continue to receive iterative version of the plan and continue to stay informed with one-pagers and quarterly reports until this time? SIM will continue to send out monthly and quarterly reports. We will recommend to the Core Team that we continue to seek feedback on future Sustainability Plan drafts from SIM participants.</li> <li>• Can we align the Sustainability Plan recommendations with available funding and timeline for future modifications to the Plan? Georgia noted that we will need to wait for the new Administration to know about future funds; in addition, SIM received verbal approval on a budget reallocation on Friday which frees up some funding.</li> <li>• This is the State’s Sustainability Plan to the federal government for the SIM grant – is there a way for stakeholders to be able to make recommendations to the State? Georgia agreed that this Plan is the Governor’s Sustainability Plan (since the SIM grant is led by the Governor). As Lawrence Miller noted to our Sustainability Sub-Group, where we make a good case to sustain activities, we have a good chance to help</li> </ul>	

Agenda Item	Discussion	Next Steps
	<p>them move forward. The Governor Elect’s Transition Team is working to craft a budget now. These recommendations are being moved forward to State leadership. Georgia welcomed additional comments regarding sustainability priorities, noting that we will track those comments and pass them along. Our goal is to convey feedback clearly to the Core Team so they can react to it, and to develop a Plan that represents our collective point of view.</p> <ul style="list-style-type: none"> <li>• Learning Collaborative and Core Competency Training series have some built-in sustainability through train-the-trainer models and online training – how can we connect this with the Workforce Work Group to inform discussions around standardized education, training and accreditation of staff performing care management and care coordination functions? Georgia will try to make this connection tomorrow at the Workforce Work Group meeting; the Workforce Strategic Plan could also be a place to incorporate this.</li> <li>• Population Health Plan Update: This is currently undergoing edits in response to feedback. One piece of feedback we’ve received is to make a stronger connection between the Population Health Plan and the Sustainability Plan in the next draft. This will be reviewed again in the Spring and the final draft submitted to CMMI in June.</li> <li>• The State self-evaluation and federal SIM evaluation processes are also critical ways to give CMMI information about our activities and to spread successful innovations. This Sustainability Plan is intended to assure CMMI that the money we received to support SIM activities will continue to have meaning.</li> <li>• How does the Legislature impact our ability to move forward with these recommendations? We have worked hard to educate legislators and committees of jurisdiction over the past few years, both at the State level and through our SIM participants. Our Legislature is thoughtful and this education will serve us well.</li> <li>• How do the activities outlined in this plan impact other state activities and operational planning? In many cases, these activities are performed by existing staff (e.g. Learning Collaborative). We are moving from research &amp; development to operationalizing, but are still doing R&amp;D in some areas (e.g. Medicaid Pathway).</li> <li>• What can members do to continue to be involved and provide input? Part of SIM’s value was the intangibles, especially governance which provided a place to provide feedback and input.</li> </ul> <p>Attachment 3a includes a list of how people can stay involved for now. We will update this list and send it out at the end of December.</p>	
<p><b>3. Practice Transformation Work Group Final Reflection and Celebration</b></p>	<p>Pat Jones and Erin Flynn presented Attachment 3, which reviews Care Models and Care Management and Practice Transformation Work Group accomplishments.</p> <ul style="list-style-type: none"> <li>• Pat thanked Laural and Deborah, as well as all of the former co-chairs of these work groups (including Bea Grause, Susan Barrett, and Nancy Eldridge), as well as Georgia Maheras for her support of these groups and their initiatives since the start.</li> <li>• Learning from these projects will also be disseminated through a Learning Collaborative/Core Competency Training website and through the State-Led Evaluation.</li> </ul> <p>Deborah and Laural thanked all of the Work Group participants and staff!</p>	

## VHCIP Practice Transformation Work Group Member List

Member		Member Alternate		Minutes	6-Dec-16
First Name	Last Name	First Name	Last Name		Organization
Susan	Aranoff ✓	Bard	Hill		AHS - DAIL
		Clare	McFadden ✓		AHS - DAIL
Abe	Berman	Sara	Barry ✓		OneCare Vermont
		Emily	Bartling ✓		OneCare Vermont
		Maura	Crandall		OneCare Vermont
		Miriam	Sheehy		OneCare Vermont
Beverly	Boget ✓	Michael	Counter		VNAs of Vermont
Kathy	Brown	Stephen	Broer		DA - Northwest Counseling and Support Services
Barbara	Cimaglio				AHS - VDH
Molly	Dugan	Stefani	Hartsfield		Cathedral Square and SASH Program
		Klm	Fitzgerald		Cathedral Square and SASH Program
Eileen	Girling	Heather	Bollman		AHS - DVHA
		Jenney	Samuelson		AHS - DVHA - Blueprint
Maura	Graff ✓				Planned Parenthood of Northern New England
Dale	Hackett ✓				Consumer Representative
Sarah	Jemley	Jane	Catton		Northwestern Medical Center
		Candace	Collins		Northwestern Medical Center
Linda	Johnson	Debra	Repice		MVP Health Care
Pat	Jones ✓	Kate	O'Neill ✓		GMCB
Nancy	Breiden ✓				VLA/Health Care Advocate Project
Dion	LaShay ✓				Consumer Representative
Patricia	Launer	Kendall	West		Bi-State Primary Care
Sam	Liss ✓				Statewide Independent Living Council
Deborah	Lisi-Baker ✓				Consumer Representative

# VHCIP Practice Transformation Work Group Member List

6-Dec-16

Member		Member Alternate		Minutes	
First Name	Last Name	First Name	Last Name		Organization
<del>Barbara</del>	<del>Prine</del>	Nancy	<del>Breiden</del>		VLA/LTC Ombudsman Project
Kate	McIntosh	Judith	Franz		Vermont Information Technology Leaders
Bonnie	McKellar	Mark	Burke		Brattleboro Memorial Hospital
Jessa	Barnard	Stephanie	Winters		Vermont Medical Society
Mary	Moulton				VCP - Washington County Mental Health Services Inc.
Sarah	Narkewicz				Rutland Regional Medical Center
Mike	DelTrecco				Vermont Association of Hospital and Health Systems
Laural	Ruggles ✓				Northeastern Vermont Regional Hospital
Catherine	Simonson				VCP - HowardCenter for Mental Health
Patricia	Singer ✓	Jaskanwar	Batra		AHS - DMH
		Mourning	Fox		AHS - DMH
		Kathleen	Hentcy		AHS - DMH
Shawn	Skafelstad	Julie	Wasserman ✓		AHS - Central Office
Mike	Hall	Meg	Burmeister		Area Agency on Aging (V4A)
Audrey-Ann	Spence				Blue Cross Blue Shield of Vermont
JoEllen	Tarallo-Falk				Center for Health and Learning
Julie	Tessler				VCP - Vermont Council of Developmental and Mental Health Services
Ben	Watts				AHS - DOC
	33		26		

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# VHCIP Practice Transformation Work Group

## Attendance Sheet

Tuesday, December 06, 2016

	First Name	Last Name		Organization
1	Nancy	Abernathy		Learning Collaborative Facilitator
2	Peter	Albert		Blue Cross Blue Shield of Vermont
3	Susan	Aranoff	<i>nee</i>	AHS - DAIL
4	Debbie	Austin		AHS - DVHA
5	Ena	Backus		GMCB
6	Melissa	Bailey		AHS - DMH
7	Michael	Bailit		SOV Consultant - Bailit-Health Purchasing
8	Jessa	Barnard		Vermont Medical Society
9	Susan	Barrett		GMCB
10	Emily	Bartling	<i>nee</i>	OneCare Vermont
11	Jaskanwar	Batra		AHS - DMH
12	Todd	Bauman		DA - Northwest Counseling and Support Services
13	Bob	Bick		DA - HowardCenter for Mental Health
14	Charlie	Biss		AHS - Central Office - IFS / Rep for AHS - DMH
15	Beverly	Boget	<i>nee</i>	VNAs of Vermont
16	Heather	Bollman		AHS - DVHA
17	Mary Lou	Bolt		Rutland Regional Medical Center
18	Nancy	Breiden	<i>nee</i>	VLA/Disability Law Project
19	Stephen	Broer		VCP - Northwest Counseling and Support Services
20	Kathy	Brown		DA - Northwest Counseling and Support Services
21	Martha	Buck		Vermont Association of Hospital and Health Systems
22	Mark	Burke		Brattleboro Memorial Hospital
23	Anne	Burmeister		Planned Parenthood of Northern New England
24	Meg	Burmeister		CV Area Agency on Aging
25	Dr. Dee	Burroughs-Biron		AHS - DOC
26	Denise	Carpenter		Specialized Community Care
27	Jane	Catton		Northwestern Medical Center
28	Alysia	Chapman		DA - HowardCenter for Mental Health
29	Joy	Chilton		Home Health and Hospice
30	Barbara	Cimaglio		AHS - VDH

31	Candace	Collins		Northwestern Medical Center
32	Amy	Coonradt		AHS - DVHA
33	Alicia	Cooper		AHS - DVHA
34	Amy	Cooper		HealthFirst/Accountable Care Coalition of the Green Mountains
35	Julie	Corwin		AHS - DVHA
36	Michael	Counter		VNA & Hospice of VT & NH
37	Maura	Crandall		OneCare Vermont
38	Claire	Crisman		Planned Parenthood of Northern New England
39	Diane	Cummings		AHS - Central Office
40	Dana	Demartino		Central Vermont Medical Center
41	Steve	Dickens		AHS - DAIL
42	Molly	Dugan		Cathedral Square and SASH Program
43	Trudee	Ettlinger		AHS - DOC
44	Kim	Fitzgerald		Cathedral Square and SASH Program
45	Erin	Flynn	<i>new</i>	AHS - DVHA
46	Mourning	Fox		AHS - DMH
47	Judith	Franz		Vermont Information Technology Leaders
48	Mary	Fredette		The Gathering Place
49	Aaron	French		AHS - DVHA
50	Meagan	Gallagher		Planned Parenthood of Northern New England
51	Lucie	Garand		Downs Rachlin Martin PLLC
52	Christine	Geiler		GMCB
53	Eileen	Girling		AHS - DVHA
54	Steve	Gordon		Brattleboro Memorial Hospital
55	Maura	Graff	<i>new</i>	Planned Parenthood of Northern New England
56	Dale	Hackett	<i>new</i>	Consumer Representative
57	Samantha	Haley		AHS - DVHA
58	Mike	Hall		Champlain Valley Area Agency on Aging / COVE
59	Stefani	Hartsfield		Cathedral Square
60	Kathleen	Hentcy		AHS - DMH
61	Selina	Hickman		AHS - DVHA
62	Bard	Hill		AHS - DAIL
63	Breana	Holmes		AHS - Central Office - IFS
64	Christine	Hughes		SOV Consultant - Bailit-Health Purchasing
65	Jay	Hughes		Medicity
66	Jeanne	Hutchins		UVM Center on Aging
67	Sarah	Jemley		Northwestern Medical Center
68	Linda	Johnson		MVP Health Care

69	Craig	Jones		AHS - DVHA - Blueprint
70	Pat	Jones		GMCB
71	Margaret	Joyal		Washington County Mental Health Services Inc.
72	Joelle	Judge	here	UMASS
73	Sarah	Kinsler	here	AHS - DVHA
74	Tony	Kramer		AHS - DVHA
75	Sara	Lane		AHS - DAIL
76	Dion	LaShay	phone	Consumer Representative
77	Patricia	Launer		Bi-State Primary Care
78	Deborah	Lisi-Baker	new	SOV - Consultant
79	Sam	Liss	phone	Statewide Independent Living Council
80	Vicki	Loner		OneCare Vermont
81	Carole	Magoffin	here	AHS - DVHA
82	Georgia	Maheras	here	AOA
83	David	Martini		AOA - DFR
84	James	Mauro		Blue Cross Blue Shield of Vermont
85	Lisa	Maynes		Vermont Family Network
86	Clare	McFadden		AHS - DAIL
87	Kate	McIntosh		Vermont Information Technology Leaders
88	Bonnie	McKellar		Brattleboro Memorial Hospital
89	Elise	McKenna		AHS - DVHA - Blueprint
90	Jeanne	McLaughlin		VNAs of Vermont
91	Darcy	McPherson		AHS - DVHA
92	Monika	Morse		
93	Judy	Morton		Mountain View Center
94	Mary	Moulton		VCP - Washington County Mental Health Services Inc.
95	Kirsten	Murphy		AHS - Central Office - DDC
96	Reeva	Murphy		AHS - Central Office - IFS
97	Sarah	Narkewicz		Rutland Regional Medical Center
98	Floyd	Nease		AHS - Central Office
99	Nick	Nichols		AHS - DMH
100	Monica	Ogelby		AHS - VDH
101	Miki	Olszewski		AHS - DVHA - Blueprint
102	Kate	O'Neill	here	GMCB
103	Jessica	Oski		Vermont Chiropractic Association
104	Ed	Paquin		Disability Rights Vermont
105	Eileen	Peltier		Central Vermont Community Land Trust
106	John	Pierce		

107	Luann	Poirer		AHS - DVHA
108	Rebecca	Porter		AHS - VDH
109	Barbara	Prine		VLA/Disability Law Project
110	Betty	Rambur		GMCB
111	Allan	Ramsay		GMCB
112	Paul	Reiss		HealthFirst/Accountable Care Coalition of the Green Mountains
113	Virginia	Renfrew		Zatz & Renfrew Consulting
114	Debra	Repice		MVP Health Care
115	Julie	Riffon		North Country Hospital
116	Laural	Ruggles	here	Northeastern Vermont Regional Hospital
117	Bruce	Saffran	here	VPQHC - Learning Collaborative Facilitator
118	Jenney	Samuelson		AHS - DVHA - Blueprint
119	Jessica	Sattler		Accountable Care Transitions, Inc.
120	Rachel	Seelig		VLA/Senior Citizens Law Project
121	Susan	Shane		OneCare Vermont
122	Maureen	Shattuck		Springfield Medical Care Systems
123	Julia	Shaw		VLA/Health Care Advocate Project
124	Miriam	Sheehey		OneCare Vermont
125	Catherine	Simonson	here	VCP - HowardCenter for Mental Health
126	Patricia	Singer	here	AHS - DMH
127	Shawn	Skaflestad		AHS - Central Office
128	Pam	Smart		Northern Vermont Regional Hospital
129	Lily	Sojourner		AHS - Central Office
130	Audrey-Ann	Spence		Blue Cross Blue Shield of Vermont
131	Holly	Stone		UMASS
132	Beth	Tanzman		AHS - DVHA - Blueprint
133	JoEllen	Tarallo-Falk		Center for Health and Learning
134	Julie	Tessler		VCP - Vermont Council of Developmental and Mental Health Services
135	Bob	Thorn		DA - Counseling Services of Addison County
136	Win	Turner		
137	Beth	Waldman		SOV Consultant - Bailit-Health Purchasing
138	Marlys	Waller		DA - Vermont Council of Developmental and Mental Health Services
139	Nancy	Warner		COVE
140	Julie	Wasserman	here	AHS - Central Office
141	Ben	Watts		AHS - DOC
142	Kendall	West		Bi-State Primary Care/CHAC
143	James	Westrich		AHS - DVHA
144	Robert	Wheeler		Blue Cross Blue Shield of Vermont

145	Jason	Williams		UVM Medical Center
146	Stephanie	Winters		Vermont Medical Society
147	Jason	Wolstenholme		Vermont Chiropractic Association
148	Mark	Young		
149	Marie	Zura		DA - HowardCenter for Mental Health
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Venesa Day - Meyers & Stauffer (sustainability)