

**Vermont Health Care Innovation Project**  
**Payment Model Design and Implementation Work Group Meeting Minutes**

**Pending Work Group Approval**

**Date of meeting:** Monday, December 19, 1:00-3:00pm, WSOC Elm Conference Room, 280 State Drive, Waterbury

Agenda Item	Discussion	Next Steps
<b>1. Welcome and Introductions; Approve Meeting Minutes</b>	Cathy Fulton called the meeting to order at 1:01pm. A roll call attendance was taken and a quorum was not present; no vote on November minutes took place.	
<b>2. Program Updates</b>	<p>Georgia Maheras provided an update on the Population Health Plan:</p> <ul style="list-style-type: none"> <li>• Georgia thanked those who provided feedback. A slightly updated version since the last PMDI Work Group meeting is available (<a href="#">Link to draft Population Health Plan</a>). Feedback and comments will continue to be accepted through late Winter/early Spring. Another draft will be completed in March/April. If you don't see your initial comment addressed in the latest draft, feel free to ping Georgia, Sarah Kinsler, or Heidi Klein.</li> </ul> <p>Georgia provided an update on the Sustainability Plan:</p> <ul style="list-style-type: none"> <li>• The initial roadshow of the Sustainability Plan has finished. An update on feedback received to date will be provided to the Core Team on 12/21. Similar to the Population Health plan, work will continue on the Sustainability Plan throughout late Winter/Early spring and feedback will be accepted. There is no revised version of the Sustainability Plan on this date because the last of the feedback was received just last week (<a href="#">Link to draft Sustainability Plan</a>).</li> </ul>	
<b>3. PMDI Closing Session</b>	<p>Alicia Cooper oriented the group to the documents in the Meeting Materials packet.</p> <p>Attachment 3a shows a summary of major accomplishments by project. Refer to <a href="#">VHCIP Status Reports</a> for more details. The next page shows a graphic of the merger of the two primary work groups that were predecessors to the PMDI Work Group, Payment Models (PM) and Quality and Performance Measures (QPM). Both started in late 2013 and continued into late 2015. As a combination of the two, with influences from a number of other VHCIP work groups, the PMDI Work Group</p>	

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	<p>formed. The next few pages include the original charters from the two work groups (PM and QPM) as a reminder of the impetus for the groups forming.</p> <p>Attachment 3b shows a timeline that summarizes some the main projects’ focus month-by-month. All of this work has laid the foundation for the work that Vermont is going to continue to do as we consider new payment models going forward. We may not have a work group setting like this, but the work we’ve done together has provided a strong foundation for approaching some of the big questions that lay ahead. Alicia personally thanked everyone for their participation; without everyone’s willingness to convene, we wouldn’t have been nearly as successful.</p> <p>Andrew Garland commented on the list of accomplishments and encouraged the group, whether as citizens or in their professional roles, to continue to build on shared knowledge to determine how to make the All Payer Model work in Vermont. Andrew thanked Georgia, Sarah, Alicia, and Julie Corwin for their support throughout the life of the payment models Work Group(s). Georgia thanked Joelle and Chrissy for their support as well.</p> <p>Cathy seconded Andrew’s sentiment and asked Georgia if the participants in this Work Group will continue to receive updates. Georgia noted that the SIM distribution list, which is one of the most comprehensive in state government, will be leveraged as applicable and she encouraged the group to visit the Green Mountain Care Board’s website for frequent updates. Pat Jones noted that materials related to the APM are on the GMCB website. Andrew added that the GMCB meetings are every Thursday; feel free to look at the agendas and share thoughts. Alicia added that future information may be shared via other existing distribution lists for updates.</p>	
<b>4. On-going Opportunities for Participant Involvement</b>	<p>Georgia discussed the “How to Stay Involved” document, noting that it is slightly out of date and not an exhaustive list. Ashley Berliner, the contact person for the Agency of Human Services Global Commitment e-mail distribution list, is on maternity leave; contact Georgia instead. Expect to get pinged electronically with an updated version of this document.</p>	
<b>5. Thank You and Public Comment</b>	<p>There was no additional comment.</p>	

# VHClP Payment Model Design and Implementation Work Group Member List

Monday, December 19, 2016

Member		Member Alternate		Minutes	Organization
First Name	Last Name	First Name	Last Name		
Melissa	Bailey	Shannon	Thompson		AHS - DMH
		Jaskanwar	Batra		AHS - DMH
		Kathleen	Hentcy		AHS - DMH
		Frank	Reed		AHS - DMH
Jill Berry	Bowen	Devin	Batchelder		Northwestern Medical Center
		Jane	Catton		Northwestern Medical Center
		Diane	Leach		Northwestern Medical Center
		Don	Shook		Northwestern Medical Center
		Chris	Hickey		Northwestern Medical Center
Diane	Cummings	Shawn	Skafelstad		AHS - Central Office
Mike	DeTrececo				Vermont Association of Hospital and Health Systems
Tracy	Dolan	Heidi	Klein		AHS - VDH
		Cindy	Thomas		AHS - VDH
		Julie	Arel		AHS - VDH
		Nicole	Lukas		AHS - VDH
Rick	Dooley	Susan	Ridzon		HealthFirst
		Paul	Reiss		HealthFirst
Kim	Fitzgerald	Stefani	Hartfield		Cathedral Square and SASH Program
		Molly	Dugan		Cathedral Square and SASH Program
Aaron	French	Erin	Carmichael		AHS - DVHA
		Nancy	Hogue		AHS - DVHA
		Megan	Mitchell		AHS - DVHA
Catherine	Fulton				Vermont Program for Quality in Health Care

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First Name	Last Name	First Name	Last Name		
Beverly	Boget	Michael	Counter		VNAs of Vermont
Bonnie	McKellar	Mark	Burke		Brattleboro Memorial Hospital
		Steve	Gordon	✓	Brattleboro Memorial Hospital
Maura	Graff	Heather	Bushey	✓	Planned Parenthood of Northern New England
Dale	Hackett				Consumer Representative
Mike	Hall	Sandy	Conrad		Champlain Valley Area Agency on Aging / COVE
Paul	Harrington				Vermont Medical Society
Karen	Hein				University of Vermont
Bard	Hill	Patricia	Cummings		AHS - DAIL
		Susan	Aranoff		AHS - DAIL
Jeanne	Hutchins				UVM Center on Aging
Kelly	Lange	Teresa	Voci		Blue Cross Blue Shield of Vermont
Ted	Mable	Kim	McClellan		DA - Northwest Counseling and Support Services
		Tim	Gallagan		DA - Northwest Counseling and Support Services
David	Martini			✓	AOA - DFR
Chris	Smith				MVP Health Care
MaryKate	Mohman	Jenney	Samuelson	✓	AHS - DVHA - Blueprint
Ed	Paquin			✓	Disability Rights Vermont
Abe	Berman	Miriam	Sheehey	✓	OneCare Vermont

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First Name	Last Name	First Name	Last Name
		Vicki	Loner
		Leah	Fuller
Laurel	Ruggles		Northeastern Vermont Regional Hospital
Julia	Shaw	✓	VLA/Health Care Advocate Project
Lila	Richardson	✓	VLA/Health Care Advocate Project
Kate	Simmons		Bi-State Primary Care/CHAC
			Bi-State Primary Care
			Bi-State Primary Care
Pat	Jones	✓	GMCB
Julie	Tessler		VCP - Vermont Council of Developmental and Mental Health Services
			VCP - Howard Center
		31	41



# VHCIP Payment Model Design and Implementation Work Group

## Attendance Sheet

12/19/2016

	First Name	Last Name		Organization	Payment Model Design and Implementation
1	Peter	Albert		Blue Cross Blue Shield of Vermont	X
2	Susan	Aranoff		AHS - DAIL	MA
3	Julie	Arel		AHS - VDH	MA
4	Bill	Ashe		Upper Valley Services	X
5	Lori	Augustyniak		Center for Health and Learning	X
6	Debbie	Austin		AHS - DVHA	X
7	Ena	Backus		GMCB	X
8	Melissa	Bailey		Vermont Care Partners	M
9	Michael	Bailit		SOV Consultant - Bailit-Health Purchasing	X
10	Susan	Barrett		GMCB	X
11	Sara	Barry		OneCare Vermont	X
12	Devin	Batchelder		Northwestern Medical Center	MA
13	Jaskanwar	Batra		AHS - DMH	MA
14	Abe	Berman		OneCare Vermont	MA
15	Bob	Bick		DA - HowardCenter for Mental Health	X
16	Charlie	Biss		AHS - Central Office - IFS / Rep for AHS - DMH	X
17	Beverly	Bogert		VNAs of Vermont	MA
18	Mary Lou	Bolt		Rutland Regional Medical Center	X
19	Jill Berry	Bowen		Northwestern Medical Center	M
20	Stephanie	Breault		Northwestern Medical Center	MA
21	Martha	Buck		Vermont Association of Hospital and Health	A
22	Mark	Burke		Brattleboro Memorial Hospital	MA
23	Donna	Burkett		Planned Parenthood of Northern New England	X
24	Heather	Bushy		Planned Parenthood of Northern New England	MA
25	Erin	Carmichael	✓	AHS - DVHA	MA
26	Denise	Carpenter		Specialized Community Care	X
27	Jane	Catton		Northwestern Medical Center	MA
28	Alysia	Chapman		DA - HowardCenter for Mental Health	X

29	Joshua	Cheney			VTTL		A
30	Joy	Chilton			Home Health and Hospice		X
31	Barbara	Cimaglio			AHS - VDH		X
32	Daljit	Clark			AHS - DVHA		X
33	Sarah	Clark			AHS - CO		X
34	Judy	Cohen			University of Vermont		X
35	Lori	Collins			AHS - DVHA		X
36	Connie	Colman			Central Vermont Home Health and Hospice		X
37	Sandy	Conrad			V4A		MA
38	Amy	Coonradt			AHS - DVHA		S
39	Alicia	Cooper	✓		AHS - DVHA		S
40	Janet	Corrigan			Dartmouth-Hitchcock		X
41	Julie	Corwin	✓		AHS - DVHA		S
42	Brian	Costello			Consultant		X
43	Michael	Counter			VNA & Hospice of VT & NH		M
44	Mark	Craig					X
45	Diane	Cummings	✓		AHS - Central Office		M
46	Patricia	Cummings			AHS - DAL		MA
47	Michael	Curtis			Washington County Mental Health Services		X
48	Jude	Daye			Blue Cross Blue Shield of Vermont		A
49	Jesse	de la Rosa			Consumer Representative		X
50	Danielle	DeLong			AHS - DVHA		X
51	Mike	DeTrececo			Vermont Association of Hospital and Health		M
52	Yvonne	DePalma			Planned Parenthood of Northern New Engl		X
53	Trey	Dobson			Dartmouth-Hitchcock		X
54	Tracy	Dolan			AHS - VDH		M
55	Rick	Doolley	✓		HealthFirst		M
56	Molly	Dugan			Cathedral Square and SASH Program		MA
57	Robin	Edelman			AHS - VDH		X
58	Jennifer	Egelhof			AHS - DVHA		MA
59	Suratha	Elango			RWJF - Clinical Scholar		X
60	Jamie	Fisher			GMCB		A
61	Kim	Fitzgerald			Cathedral Square and SASH Program		M
62	Kate	Fitzpatrick			Bi-State Primary Care		A
63	Erin	Flynn			AHS - DVHA		S
64	Judith	Franz			VTTL		X

65	Mary	Fredette			The Gathering Place	X
66	Aaron	French			AHS - DVHA	M
67	Catherine	Fulton	✓		Vermont Program for Quality in Health Care	CC
68	Lucie	Garand			Downs Rachlin Martin PLLC	X
69	Andrew	Garland	✓		BCBSVT	CC
70	Christine	Geller	✓		GMCB	S
71	Carrie	Germaine			AHS - DVHA	X
72	Al	Gobelle			GMCB	X
73	Steve	Gordon	✓		Brattleboro Memorial Hospital	M
74	Don	Grabowski			The Health Center	X
75	Maura	Graff	✓		Planned Parenthood of Northern New Engla	M
76	Wendy	Grant			Blue Cross Blue Shield of Vermont	A
77	Lynn	Guillett			Dartmouth Hitchcock	X
78	Dale	Hackett			Consumer Representative	M
79	Mike	Hall			Champlain Valley Area Agency on Aging / C	M
80	Catherine	Hamilton			Blue Cross Blue Shield of Vermont	X
81	Paul	Harrington			Vermont Medical Society	M
82	Stefani	Hartsfield			Cathedral Square	MA
83	Carrie	Hathaway			AHS - DVHA	X
84	Karen	Hein			University of Vermont	M
85	Kathleen	Hentcy			AHS - DMH	MA
86	Jim	Hester			SOV Consultant	S
87	Selina	Hickman			AHS - DVHA	X
88	Bard	Hill			AHS - DAIL	M
89	Con	Hogan			GMCB	X
90	Nancy	Hogue			AHS - DVHA	M
91	Jeanne	Hutchins			UVM Center on Aging	M
92	Penrose	Jackson			UVM Medical Center	X
93	Pat	Jones	✓		GMCB	MA
94	Margaret	Joyal			Washington County Mental Health Services	X
95	Joelle	Judge			UMASS	S
96	Kevin	Kelley			CHSLV	X
97	Melissa	Kelly	✓		MVP Health Care	X
98	Sarah	Kinsler			AHS - DVHA	S
99	Heidi	Klein			AHS - VDH	MA
100	Tony	Kramer			AHS - DVHA	X

101	Kailli	Kuiper			VLA/Health Care Advocate Project	MA
102	Norma	Labounty			OneCare Vermont	A
103	Kelly	Lange			Blue Cross Blue Shield of Vermont	M
104	Dion	Lashay			Consumer Representative	X
105	Patricia	Launer			Bi-State Primary Care	MA
106	Diane	Leach			Northwestern Medical Center	MA
107	Mark	Levine			University of Vermont	X
108	Lyne	Limoges			Orleans/Essex VNA and Hospice, Inc.	X
109	Deborah	Lisi-Baker			SOV - Consultant	X
110	Sam	Liss			Statewide Independent Living Council	X
111	Vicki	Loner			OneCare Vermont	MA
112	Lou	Longo			Northwestern Medical Center	MA
113	Nicole	Lukas			AHS - VDH	X
114	Ted	Mable			DA - Northwest Counseling and Support Ser	M
115	Carole	Magoffin			AHS - DVHA	S
116	Georgia	Maheras	✓		AOA	S
117	David	Martini		✓	AOA - DFR	M
118	James	Mauro			Blue Cross Blue Shield of Vermont	X
119	Lisa	Maynes			Vermont Family Network	X
120	Kim	McClellan			DA - Northwest Counseling and Support Ser	MA
121	Sandy	McGuire			VCP - HowardCenter for Mental Health	M
122	Bonnie	McKellar			Brattleboro Memorial Hospital	M
123	Jill	McKenzie				X
124	Darcy	McPherson			AHS - DVHA	X
125	Anneke	Merritt			Northwestern Medical Center	X
126	Robin	Miller			AHS - VDH	X
127	Megan	Mitchell			AHS - DVHA	MA
128	MaryKate	Mohlman			AHS - DVHA - Blueprint	M
129	Kirsten	Murphy			AHS - Central Office - DDC	X
130	Chuck	Myers			Northeast Family Institute	X
131	Floyd	Nease			AHS - Central Office	X
132	Nick	Nichols			AHS - DMH	X
133	Mike	Nix		✓	Jeffords Institute for Quality, FAHC	X
134	Miki	Olaszewski			AHS - DVHA - Blueprint	X
135	Jessica	Oski			Vermont Chiropractic Association	X
136	Ed	Paquin		✓	Disability Rights Vermont	M

137	Eileen	Peltier			Central Vermont Community Land Trust	X
138	Tom	Pitts			Northern Counties Health Care	X
139	Joshua	Plavin			Blue Cross Blue Shield of Vermont	X
140	Luann	Poirer			AHS - DVHA	S
141	Sherry	Pontbriand			NMC	X
142	Alex	Potter			Center for Health and Learning	X
143	Betty	Rambur			GMCB	X
144	Frank	Reed			AHS - DMH	MA
145	Paul	Reiss			HealthFirst/Accountable Care Coalition of t	MA
146	Sarah	Relk				X
147	Virginia	Renfrew			Zatz & Renfrew Consulting	X
148	Lila	Richardson			VLA/Health Care Advocate Project	M
149	Susan	Ridzon			HealthFirst	MA
150	Carley	Riley				X
151	Laurie	Riley-Hayes			OneCare Vermont	A
152	Brita	Roy				X
153	Laural	Ruggles			Northeastern Vermont Regional Hospital	M
154	Jenney	Samuelson			AHS - DVHA - Blueprint	MA
155	Howard	Schapiro			University of Vermont Medical Group Pract	X
156	seashre@msn	seashre@msn.com			House Health Committee	X
157	Susan	Shane	✓		OneCare Vermont	X
158	Julia	Shaw	✓		VLA/Health Care Advocate Project	M
159	Melanie	Sheehan			Mt. Ascutney Hospital and Health Center	X
160	Miriam	Sheehy	✓		OneCare Vermont	MA
161	Don	Shook			Northwestern Medical Center	MA
162	Kate	Simmons			Bi-State Primary Care/CHAC	M
163	Colleen	Sinon			Northeastern Vermont Regional Hospital	X
164	Shawn	Skafelstad			AHS - Central Office	MA
165	Heather	Skeels			Bi-State Primary Care	MA
166	Chris	Smith			MVP Health Care	X
167	Jeremy	Ste. Marie			Vermont Chiropractic Association	X
168	Jennifer	Stratton			Lamoille County Mental Health Services	X
169	Kara	Suter			Burns and Associates	X
170	Beth	Tanzman			AHS - DVHA - Blueprint	X
171	JoEllen	Tarallo-Falk			Center for Health and Learning	X
172	Julie	Tessler			VCP - Vermont Council of Developmental ai	M

173	Cindy	Thomas		AHS - VDH		MA
174	Shannon	Thompson		AHS - DMH		MA
175	Bob	Thorn		DA - Counseling Services of Addison County		X
176	Win	Turner				X
177	Karen	Vastine		AHS-DCF		X
178	Teresa	Voci		Blue Cross Blue Shield of Vermont		MA
179	Nathaniel	Waite		VDH		X
180	Beth	Waldman		SOV Consultant - Bailit-Health Purchasing		X
181	Marlys	Waller		DA - Vermont Council of Developmental an		X
182	Nancy	Warner		COVE		X
183	Julie	Wasserman		AHS - Central Office		S
184	Kendall	West		Bi-State Primary Care/CHAC		MA
185	James	Westrich	✓	AHS - DVHA		S
186	Jason	Williams		UVM Medical Center		X
187	Sharon	Winn		Bi-State Primary Care		X
188	Stephanie	Winters		Vermont Medical Society		X
189	Hillary	Woffley		Vermont Program for Quality in Health Care		X
190	Erin	Zink		MVP Health Care		X
191	Marie	Zura		DA - HowardCenter for Mental Health		X
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Kate O'Neill