

Vermont Health Care Innovation Project Payment Models Work Group Meeting Minutes

Pending Work Group Approval

Date of meeting: Monday, September 21, 2015, 1:00-3:00pm, 4th Floor Conference Room, Pavilion Building, 109 State Street, Montpelier.

Agenda Item	Discussion	Next Steps
1. Welcome and Introductions; Approve Meeting Minutes	<p>Andrew Garland called the meeting to order at 1:02pm. A roll call attendance was taken and a quorum was not present. The group will vote on the August minutes at the October meeting.</p>	
2. Project Updates	<p>Staff provided brief updates on Vermont Health Care Innovation Project activities.</p> <ul style="list-style-type: none"> • <i>SSP Year 1 Final Calculations Update:</i> Alicia Cooper reported that results are now finalized for the Commercial and Medicaid SSPs. The Governor held a press conference earlier this month on the Medicaid SSP results, which showed \$14.6 million in total savings shared by Medicaid and the ACOs. Both OneCare and CHAC were both eligible to share in savings for this program. The Commercial SSP did not generate savings for either ACO. Richard Slusky noted that Commercial SSP expenditure targets were set based on Exchange premiums – a challenge in the first year of Exchange plans. Quality results for the Commercial SSP were also impacted by the lack of lookback period – 3 of 7 payment measures were impossible to calculate given the lack of previous enrollment. This was a good learning experience for the ACOs despite lack of savings. GMCB expects similar results for Year 2 (2015), but hopes for better performance in Year 3 (2016). Staff will update the Green Mountain Care Board in early October on the results for all of the SSPs. Richard also noted that there is now publically available information on the Medicare program as well. <ul style="list-style-type: none"> ○ Susan Aranoff asked whether analyses will show where savings came from. Alicia noted that DVHA is working on more detailed explanatory analyses examining possible drivers of the savings, and once complete will be able to share that more broadly. Richard noted that GMCB is looking at how premiums were established by plans to get a better sense of premiums and risk adjustment to see whether there are specific areas that are opportunities for improvement. ○ Susan Aranoff asked why there were Medicaid savings when there were no Medicare or 	

Agenda Item	Discussion	Next Steps
	<p>commercial savings, and asked whether DVHA is considering resetting the trend. She also noted that Medicare SSP participants are expected to pay infrastructure payments back to the federal government, and asked what public spend to achieve savings has been. Richard responded to the Medicare question: He noted that OneCare and CHAC each achieved savings for one Medicare SSP year, but savings were below the minimum savings threshold so there was no payout. He also noted that OneCare, CHAC, and ACCGM chose the upside-only contract. Cecelia Wu added that there are no payments for ACO administration through the Medicaid SSP contracts with DVHA. Georgia Maheras noted that we have not done an analysis of SIM and other grant funds that have contributed to ACO infrastructure. Alicia responded to the Medicaid SSP methodology question: There are no plans to drastically alter the methodology set at the start of the program; however, it does take into account a rolling year advancement of the baseline, which impacts trends. Cecelia noted that the Medicaid SSP trend methodology has been reviewed and tested by outside actuaries and CMS's Office of the Actuary. Georgia commented that it is challenging to set premiums and trends for new insurance products (as in the Commercial SSP) – DVHA's trends benefited from many years of data. Cecelia also noted that the first year of the program is not necessarily representative. Subsequent years will help us assess the program more fully.</p> <ul style="list-style-type: none"> • <i>VMSSP Year 3 Total Cost of Care Process Update</i>: Cecelia Wu reported that DVHA is making no change to the TCOC for the Medicaid SSP, and thanked stakeholders for their input. Georgia Maheras added that this strategy makes sense as Vermont is looking ahead to the All-Payer Model currently being negotiated. 	
<p>3. Overview of Other VHCIP Work Groups</p>	<p>Andrew Garland introduced a discussion of the other VHCIP work groups' activities. This agenda item is intended to give Payment Models Work Group members a better sense of other groups' work in advance of VHCIP work group consolidation taking place in this fall. (See Attachment 3 for all 7 work groups' original charters.)</p> <ul style="list-style-type: none"> • <i>Quality and Performance Measures Work Group</i> (Cathy Fulton): <ul style="list-style-type: none"> ○ Current Status: Year 3 measures are approved by QPM and headed to Steering Committee (9/28) and GMCB. There are four measures that need to change based on changes to national measure sets and clinical evidence, and the Work Group has approved appropriate substitutions. QPM members will continue to keep an eye on changes to national measure sets and best practices. ○ Lou McLaren noted that the measure replacing LDL screening (hypertension control) is a payment measure. This will require chart review. Pat confirmed this, and said that this is not the only clinical measure that requires chart review in the payment measure set. It is also a measure that ACOs have experience collecting. The recommendation was approved unanimously. Pat and Kelly confirmed that chart review is not a payer expense. ○ Future work will include working toward electronic collection of clinical measures, and looking at measures for upstream factors that impact health. • <i>Disabilities and Long-Term Services and Supports Work Group</i> (Julie Wasserman on behalf of Deborah Lisi-Baker): Julie reiterated that DLTSS Work Group members are very excited to explore payment models, and noted that many of the DLTSS Work Group's activities have involved exploration of payment models that can support better outcomes for people with disabilities and bridge the gap between acute 	

Agenda Item	Discussion	Next Steps
	<p>and long-term care services. DTLSS Work Group members will also be joining the Practice Transformation and Health Data Infrastructure Work Groups, and will continue to meet quarterly as an issue group.</p> <ul style="list-style-type: none"> • <i>Population Health</i> (Tracy Dolan): Tracy was not able to attend the meeting, and will be the first agenda item at the re-convened Payment Models Work Group in October. 	
<p>4. All-Payer Model Progress Report Summary</p>	<p>Georgia Maheras presented on changes to the VHCIP governance structure planned for October (Attachment 4).</p> <ul style="list-style-type: none"> • Remaining work to do in Year 3 within Payment Models focus area: <ul style="list-style-type: none"> ○ Year 3 of Medicaid and Commercial SSPs ○ Medicaid Episodes of Care ○ Feasibility/Analysis: Accountable Communities for Health and All-Payer Waiver ○ Home Health Prospective Payment System ○ Overall goal: 80% of Vermonters in alternatives to fee-for-service by the end of 2016 • New Organizational Structure: <ul style="list-style-type: none"> ○ Payment Models Design and Implementation Work Group will combine Payment Models, QPM, Population Health, and a portion of the DLTSS Work Group. ○ Health Data Infrastructure will combine HIE/HIT and some of DLTSS and CMCM Work Groups. ○ Practice Transformation will combine CMCM and some of the DLTSS Work Group. ○ Workforce Work Group will not change. ○ Workplans have been combined and shared with co-chairs and staff; final versions to be sent to the Core Team in October for approval. ○ We've asked members to indicate which work groups they would like to participate in under the new structure; co-chairs and staff will review these new lists to ensure there are no gaps in membership. ○ Year 3 workplans will be developed based on Year 3 milestones; project leadership hopes to develop workplans in December and implement them in January 2016. • Projects within each focus area will have an identified lead and monthly reporting. Monthly reports are simplified and organize work by content for greater ease of understanding. 	
<p>6. Public Comment</p>	<p>Lila Richardson requested better notification about major events (i.e., Medicaid SSP results press conference) when they occur between meetings.</p>	
<p>7. Next Steps, and Action Items</p>	<p>Next Meeting: Monday, October 19, 2015, 1:00-3:00pm, DVHA Large Conference Room, 312 Hurricane Lane, Williston.</p> <p>For next meeting:</p> <ul style="list-style-type: none"> • Introduce new members and very brief update on other work groups' activities. • Additional discussion of SSP results with Richard Slusky and Pat Jones. • Tracy Dolan overview of Population Health Work Group activities. 	

VHCIP Payment Models Work Group Member List

Roll Call: 9/21/2015

Member		Member Alternate		Minutes	
First Name	Last Name	First Name	Last Name		Organization
Mary Alice	Bisbee				Consumer Representative
Diane	Cummings ✓				AHS - Central Office
Michael	Curtis	Melissa	Bailey		Washington County Mental Health Services Inc.
Mike	DelTrecco	Bea	Grause		Vermont Association of Hospital and Health Systems
Catherine	Fulton ✓				Vermont Program for Quality in Health Care
Joyce	Gallimore				CHAC
Maura	Graff ✓				Planned Parenthood of Northern New England
Lynn	Guillett				Dartmouth Hitchcock
Mike	Hall	Angela	Smith-Dieng		Champlain Valley Area Agency on Aging / COVE
Paul	Harrington				Vermont Medical Society
Bard	Hill ✓	Susan	Aranoff ✓		AHS - DAIL
Sara	King	Larry	Goetschius ✓		Rutland Area Visiting Nurse Association & Hospice
Kelly	Lange ✓	James	Mauro		Blue Cross Blue Shield of Vermont
David	Martini ✓				DFR
Lou	McLaren ✓				MVP Health Care
Tom	Pitts				Northern Counties Health Care
Amy	Putnam ✓				Northwestern Counseling and Support Services, Inc.
Paul	Reiss				Accountable Care Coalition of the Green Mountains
Lila	Richardson ✓	Rachel	Seelig		Vermont Legal Aid
Greg	Robinson	Abe	Berman		OneCare Vermont
Howard	Schapiro				University of Vermont Medical Group Practice
Julia	Shaw ✓	Rachel	Seelig		Health Care Advocate Project
Ted	Sirota				Northwestern Medical Center
Richard	Slusky ✓	Pat	Jones ✓		GMCB
Jeremy	Ste. Marie	Jessica	Oski		Vermont Chiropractic Association
Shannon	Thompson ✓				AHS - DMH
Sharon	Winn	Joyce	Gallimore		Bi-State Primary Care
	26		12		

quorum = 14

|||

VHCIP Payment Models Work Group Participant List

Attendance:

9/21/2015

C	Chair
IC	Interim Chair
M	Member
MA	Member Alternate
A	Assistant
S	VHCIP Staff/Consultant
X	Interested Party

First Name	Last Name		Organization	Pymt Models
Susan	Aranoff	✓	AHS - DAIL	S/MA
Ena	Backus		GMCB	X
Melissa	Bailey		Vermont Care Partners	MA
Michael	Bailit		SOV Consultant - Bailit-Health Purchasing	S
Susan	Barrett		GMCB	X
Susan	Bartlett		AHS	X
Anna	Bassford		GMCB	A
Abe	Berman		OneCare Vermont	MA
Susan	Besio		SOV Consultant - Pacific Health Policy Group	S
Mary Alice	Bisbee		Consumer Representative	M
Martha	Buck		Vermont Association of Hospital and Health Systems	A
Heather	Bushey		Planned Parenthood of Northern New England	X
Gisele	Carbonneau		HealthFirst	A
Amanda	Ciecior	✓	AHS - DVHA	S
Sarah	Clark		AHS - CO	X

Lori	Collins		AHS - DVHA	X
Amy	Coonradt		AHS - DVHA	S
Alicia	Cooper	✓	AHS - DVHA	S
Michael	Counter		Visiting Nurse Association & Hospice of VT & NH	X
Diane	Cummings		AHS - Central Office	S/M
Michael	Curtis		Washington County Mental Health Services Inc.	M
Danielle	Delong		AHS - DVHA	X
Mike	DelTrecco		Vermont Association of Hospital and Health Systems	M
Michael	Donofrio		GMCB	X
Gabe	Epstein	✓	AHS - DAIL	S
Katie	Fitzpatrick		Bi-State Primary Care	A
Erin	Flynn		AHS - DVHA	S
Catherine	Fulton		Vermont Program for Quality in Health Care	M
Joyce	Gallimore		Bi-State Primary Care/CHAC	MA/M
Lucie	Garand		Downs Rachlin Martin PLLC	X
Andrew	Garland	✓	MVP Health Care	C
Christine	Geiler		GMCB	S
Don	George		Blue Cross Blue Shield of Vermont	C
Carrie	Germaine	✓	<i>phone</i> AHS - DVHA	X
Al	Gobeille		GMCB	X
Larry	Goetschius		Addison County Home Health and Hospice	MA
Maura	Graff		Planned Parenthood of Northern New England	M
Bea	Grause		Vermont Association of Hospital and Health Systems	MA
Lynn	Guillett		Dartmouth Hitchcock	M
Mike	Hall		Champlain Valley Area Agency on Aging / COVE	M
Thomas	Hall		Consumer Representative	X
Paul	Harrington		Vermont Medical Society	M
Carrie	Hathaway		AHS - DVHA	X
Carolynn	Hatin		AHS - Central Office - IFS	S
Erik	Hemmett		Vermont Chiropractic Association	X
Selina	Hickman		AHS - DVHA	X
Bard	Hill		AHS - DAIL	M
Con	Hogan		GMCB	X
Nancy	Hogue		AHS - DVHA	X

Craig	Jones		AHS - DVHA - Blueprint	MA
Pat	Jones	✓	GMCB	S/MA
Joelle	Judge		UMASS	S
Kevin	Kelley		CHSLV	X
Melissa	Kelly		MVP Health Care	X
Sarah	King		Rutland Area Visiting Nurse Association & Hospice	M
Sarah	Kinsler	✓	AHS - DVHA	S
Peter	Kriff		PDI Creative	X
Kelly	Lange		Blue Cross Blue Shield of Vermont	M
Carole	Magoffin	✓	AHS - DVHA	S
Georgia	Maheras	✓	AOA	S
David	Martini	✓	DFR	M
Mike	Maslack			X
John	Matulis			X
James	Mauro		Blue Cross Blue Shield of Vermont	MA
Alexa	McGrath		Blue Cross Blue Shield of Vermont	A
Sandy	McGuire	✓	Howard Center	X
Lee	McKenna		OneCare Vermont	X
Lou	McLaren	✓	MVP Health Care	M
MaryKate	Mohlman	✓	AHS - DVHA - Blueprint	X
Monica	Ogelby		AHS - VDH	X
Jessica	Oski		Vermont Chiropractic Association	MA
Annie	Paumgarten	✓	GMCB	S
Tom	Pitts		Northern Counties Health Care	M
Luann	Poirer		AHS - DVHA	S
Rebecca	Porter		AHS - VDH	X
Amy	Putnam	✓	Northwest Counseling and Support Services, Inc	M
Paul	Reiss		Accountable Care Coalition of the Green Mountains	M
Lila	Richardson	✓	VLA/Health Care Advocate Project	M
Greg	Robinson		OneCare Vermont	M
Howard	Schapiro		University of Vermont Medical Group Practice	M
Rachel	Seelig		VLA/Senior Citizens Law Project	MA
Julia	Shaw	✓	VLA/Health Care Advocate Project	M
Tom	Simpatico		AHS - DVHA	X
Ted	Sirota		Northwestern Medical Center	M

Shawn	Skafelstad		AHS - Central Office	X
Richard	Slusky		GMCB	S/M
Angela	Smith-Dieng		Area Agency on Aging	MA
Jeremy	Ste. Marie		Vermont Chiropractic Association	M
Beth	Tanzman		AHS - DVHA - Blueprint	X
Shannon	Thompson		AHS - DMH	M
Marlys	Waller		DA - Vermont Council of Developmental and Mental Health Serv	X
Julie	Wasserman	✓	AHS - Central Office	S
Spenser	Wepler		GMCB	S
Kendall	West		Bi-State	X
James	Westrich	✓	AHS - DVHA	S
Bradley	Wilhelm		AHS - DVHA	S
Sharon	Winn		Bi-State Primary Care	M
Cecelia	Wu	✓	AHS - DVHA	S
Erin	Zink		MVP Health Care	X
Marie	Zura		DA - HowardCenter for Mental Health	MA
				100

Simone Rueschemeyer