



## **Vermont Health Care Innovation Project**

### **Payment Model Design and Implementation Work Group Meeting Minutes**

#### **Pending Work Group Approval**

**Date of meeting:** Monday, December 19, 1:00-3:00pm, WSOC Elm Conference Room, 280 State Drive, Waterbury

<b>Agenda Item</b>	<b>Discussion</b>	<b>Next Steps</b>
<b>1. Welcome and Introductions; Approve Meeting Minutes</b>	Cathy Fulton called the meeting to order at 1:01pm. A roll call attendance was taken and a quorum was not present; no vote on November minutes took place.	
<b>2. Program Updates</b>	<p>Georgia Maheras provided an update on the Population Health Plan:</p> <ul style="list-style-type: none"><li>Georgia thanked those who provided feedback. A slightly updated version since the last PMDI Work Group meeting is available (<a href="#">Link to draft Population Health Plan</a>). Feedback and comments will continue to be accepted through late Winter/early Spring. Another draft will be completed in March/April. If you don't see your initial comment addressed in the latest draft, feel free to ping Georgia, Sarah Kinsler, or Heidi Klein.</li></ul> <p>Georgia provided an update on the Sustainability Plan:</p> <ul style="list-style-type: none"><li>The initial roadshow of the Sustainability Plan has finished. An update on feedback received to date will be provided to the Core Team on 12/21. Similar to the Population Health plan, work will continue on the Sustainability Plan throughout late Winter/Early spring and feedback will be accepted. There is no revised version of the Sustainability Plan on this date because the last of the feedback was received just last week (<a href="#">Link to draft Sustainability Plan</a>).</li></ul>	
<b>3. PMDI Closing Session</b>	Alicia Cooper oriented the group to the documents in the Meeting Materials packet.  Attachment 3a shows a summary of major accomplishments by project. Refer to <a href="#">VHCIP Status Reports</a> for more details. The next page shows a graphic of the merger of the two primary work groups that were predecessors to the PMDI Work Group, Payment Models (PM) and Quality and Performance Measures (QPM). Both started in late 2013 and continued into late 2015. As a combination of the two, with influences from a number of other VHCIP work groups, the PMDI Work Group	

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	<p>formed. The next few pages include the original charters from the two work groups (PM and QPM) as a reminder of the impetus for the groups forming.</p> <p>Attachment 3b shows a timeline that summarizes some the main projects' focus month-by-month. All of this work has laid the foundation for the work that Vermont is going to continue to do as we consider new payment models going forward. We may not have a work group setting like this, but the work we've done together has provided a strong foundation for approaching some of the big questions that lay ahead. Alicia personally thanked everyone for their participation; without everyone's willingness to convene, we wouldn't have been nearly as successful.</p> <p>Andrew Garland commented on the list of accomplishments and encouraged the group, whether as citizens or in their professional roles, to continue to build on shared knowledge to determine how to make the All Payer Model work in Vermont. Andrew thanked Georgia, Sarah, Alicia, and Julie Corwin for their support throughout the life of the payment models Work Group(s). Georgia thanked Joelle and Chrissy for their support as well.</p> <p>Cathy seconded Andrew's sentiment and asked Georgia if the participants in this Work Group will continue to receive updates. Georgia noted that the SIM distribution list, which is one of the most comprehensive in state government, will be leveraged as applicable and she encouraged the group to visit the Green Mountain Care Board's website for frequent updates. Pat Jones noted that materials related to the APM are on the GMCB website. Andrew added that the GMCB meetings are every Thursday; feel free to look at the agendas and share thoughts. Alicia added that future information may be shared via other existing distribution lists for updates.</p>	
<b>4. On-going Opportunities for Participant Involvement</b>	Georgia discussed the "How to Stay Involved" document, noting that it is slightly out of date and not an exhaustive list. Ashley Berliner, the contact person for the Agency of Human Services Global Commitment e-mail distribution list, is on maternity leave; contact Georgia instead. Expect to get pinged electronically with an updated version of this document.	
<b>5. Thank You and Public Comment</b>	There was no additional comment.	

# VHCIP Payment Model Design and Implementation Work Group Member List

Monday, December 19, 2016

<b>Member</b>	<b>Member Alternate</b>				
<b>First Name</b>	<b>Last Name</b>	<b>First Name</b>	<b>Last Name</b>	<b>Minutes</b>	<b>Organization</b>
Melissa	Bailey	Shannon	Thompson		AHS - DMH
		Jaskanwar	Batra		AHS - DMH
Jill Berry	Bowen	Kathleen	Hentcy		AHS - DMH
		Frank	Reed		AHS - DMH
Diane	Cummings	Devin	Batchelder		Northwestern Medical Center
Mike	DelTrecco	Jane	Catton		Northwestern Medical Center
Tracy	Dolan	Diane	Leach		Northwestern Medical Center
Rick	Dooley	Don	Shook		Northwestern Medical Center
Kim	Fitzgerald	Chris	Hickey		Northwestern Medical Center
Aaron	French	Diane	Skafestad		AHS - Central Office
Catherine	Fulton				Vermont Association of Hospital and Health Systems
					AHS - VDH
					AHS - VDH
					AHS - VDH
					AHS - VDH
					AHS - VDH
					AHS - VDH
					AHS - VDH
					AHS - VDH
					AHS - DVHA
					AHS - DVHA
					AHS - DVHA
					Vermont Program for Quality in Health Care

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<b>First Name</b>	<b>Last Name</b>	<b>First Name</b>	<b>Last Name</b>	<b>Minutes</b>	<b>Organization</b>
Beverly	Boget	Michael	Counter		VNA&S of Vermont
Bonnie	McKellar	Mark	Burke		Brattleboro Memorial Hospital
Maura	Graff	Heather	Bushey		Planned Parenthood of Northern New England
Dale	Hackett				Consumer Representative
Mike	Hall	Sandy	Conrad		Champlain Valley Area Agency on Aging / COVE
Paul	Harrington				Vermont Medical Society
Karen	Hein				University of Vermont
Bard	Hill	Patricia	Cummings		AHS - DAIL
Jeanne	Hutchins	Susan	Aranoff		AHS - DAIL
Kelly	Lange	Teresa	Voci		UVM Center on Aging
Ted	Mable	Kim	McClellan		Blue Cross Blue Shield of Vermont
David	Martini	Tim	Gallagan		DA - Northwest Counseling and Support Services
Chris	Smith				DA - Northwest Counseling and Support Services
MaryKate	Mohlman	✓ Jenney	Samuelson		AOA - DFR
Ed	Paquin				MVP Health Care
Abe	Berman	Miriam	Sheehey	✓	AHS - DVHA - Blueprint
					Disability Rights Vermont
					OneCare Vermont

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Vicki	Loner				OneCare Vermont
Leah	Fuller				OneCare Vermont
Laural	Ruggles				Northeastern Vermont Regional Hospital
Julia	Shaw	✓			VLA/Health Care Advocate Project
Lila	Richardson	✓	Kaili		VLA/Health Care Advocate Project
Kate	Simmons	Kendall	West		Bi-State Primary Care/CHAC
		Patricia	Launer		Bi-State Primary Care
		Heather	Skeels		Bi-State Primary Care
Pat	Jones	✓	Kate	O'Neill	GMCB
Julie	Tessler				VCP - Vermont Council of Developmental and Mental Health Services
					VCP - Howard Center
		✓	/	31	41



# VHCIP Payment Model Design and Implementation Work Group

## Attendance Sheet      12/19/2016

	First Name	Last Name	Organization	Payment Model Design and Implementation
1	Peter	Albert	Blue Cross Blue Shield of Vermont	X
2	Susan	Aranoff	AHS - DAIL	MA
3	Julie	Arel	AHS - VDH	MA
4	Bill	Ashe	Upper Valley Services	X
5	Lori	Augustyniak	Center for Health and Learning	X
6	Debbie	Austin	AHS - DVHA	X
7	Ena	Backus	GMCB	X
8	Melissa	Bailey	Vermont Care Partners	M
9	Michael	Bailit	SOV Consultant - Bailit-Health Purchasing	X
10	Susan	Barrett	GMCB	X
11	Sara	Barry	OneCare Vermont	X
12	Devin	Batchelder	Northwestern Medical Center	MA
13	Jaskanwar	Batra	AHS - DMH	MA
14	Abe	Berman	OneCare Vermont	MA
15	Bob	Bick	DA - HowardCenter for Mental Health	X
16	Charlie	Biss	AHS - Central Office - IFS / Rep for AHS - DM	X
17	Beverly	Boget	VNA's of Vermont	MA
18	Mary Lou	Bolt	Rutland Regional Medical Center	X
19	Jill Berry	Bowen	Northwestern Medical Center	M
20	Stephanie	Breault	Northwestern Medical Center	MA
21	Martha	Buck	Vermont Association of Hospital and Health	A
22	Mark	Burke	Brattleboro Memorial Hospital	MA
23	Donna	Burkett	Planned Parenthood of Northern New England	X
24	Heather	Bushey	Planned Parenthood of Northern New England	MA
25	Erin	Carmichael	AHS - DVHA	MA
26	Denise	Carpenter	Specialized Community Care	X
27	Jane	Catton	Northwestern Medical Center	MA
28	Alysia	Chapman	DA - HowardCenter for Mental Health	X

29	Joshua	Cheney	VITL	A
30	Joy	Chilton	Home Health and Hospice	X
31	Barbara	Cimaglio	AHS - VDH	X
32	Daljit	Clark	AHS - DVHA	X
33	Sarah	Clark	AHS - CO	X
34	Judy	Cohen	University of Vermont	X
35	Lori	Collins	AHS - DVHA	X
36	Connie	Colman	Central Vermont Home Health and Hospice	X
37	Sandy	Conrad	V4A	MA
38	Amy	Coonradt	AHS - DVHA	S
39	Alicia	Cooper	AHS - DVHA	S
40	Janet	Corrigan	Dartmouth-Hitchcock	X
41	Julie	Corwin	AHS - DVHA	S
42	Brian	Costello	Consultant	X
43	Michael	Counter	VINA & Hospice of VT & NH	M
44	Mark	Craig		X
45	Diane	Cummings	AHS - Central Office	M
46	Patricia	Cummings	AHS - DAIL	MA
47	Michael	Curtis	Washington County Mental Health Services	X
48	Jude	Daye	Blue Cross Blue Shield of Vermont	A
49	Jesse	de la Rosa	Consumer Representative	X
50	Danielle	Delong	AHS - DVHA	X
51	Mike	DeTrecco	Vermont Association of Hospital and Health	M
52	Yvonne	DePalma	Planned Parenthood of Northern New England	X
53	Trey	Dobson	Dartmouth-Hitchcock	X
54	Tracy	Dolan	AHS - VDH	M
55	Rick	Dooley	HealthFirst	M
56	Molly	Dugan	Cathedral Square and SASH Program	MA
57	Robin	Edelman	AHS - VDH	X
58	Jennifer	Egelhof	AHS - DVHA	MA
59	Suratha	Elango	RWJF - Clinical Scholar	X
60	Jamie	Fisher	GMCB	A
61	Kim	Fitzgerald	Cathedral Square and SASH Program	M
62	Katie	Fitzpatrick	Bi-State Primary Care	A
63	Erin	Flynn	AHS - DVHA	S
64	Judith	Franz	VITL	X

65	Mary	Fredette	The Gathering Place	X
66	Aaron	French	AHS - DVHA	M
67	Catherine	Fulton	Vermont Program for Quality in Health Care	CC
68	Lucie	Garand	Downs Rachlin Martin PLLC	X
69	Andrew	Garland	BCBSVT	CC
70	Christine	Geiler	GMCB	S
71	Carrie	Germaine	AHS - DVHA	X
72	Al	Gobeille	GMCB	X
73	Steve	Gordon	Brattleboro Memorial Hospital	M
74	Don	Grabowski	The Health Center	X
75	Maura	Graff	Planned Parenthood of Northern New England	M
76	Wendy	Grant	Blue Cross Blue Shield of Vermont	A
77	Lynn	Guillett	Dartmouth Hitchcock	X
78	Dale	Hackett	Consumer Representative	M
79	Mike	Hall	Champlain Valley Area Agency on Aging / C	M
80	Catherine	Hamilton	Blue Cross Blue Shield of Vermont	X
81	Paul	Harrington	Vermont Medical Society	M
82	Stefani	Hartsfield	Cathedral Square	MA
83	Carrie	Hester	AHS - DVHA	X
84	Karen	Hein	University of Vermont	M
85	Kathleen	Hentcy	AHS - DMH	MA
86	Jim	Hester	SOV Consultant	S
87	Selina	Hickman	AHS - DVHA	X
88	Bard	Hill	AHS - DAIL	M
89	Con	Hogan	GMCB	X
90	Nancy	Hogue	AHS - DVHA	M
91	Jeanne	Hutchins	UVM Center on Aging	M
92	Penrose	Jackson	UVM Medical Center	X
93	Pat	Jones	GMCB	MA
94	Margaret	Joyal	Washington County Mental Health Services	X
95	Joelle	Judge	UMASS	S
96	Kevin	Kelley	CHSLV	X
97	Melissa	Kelly	MVP Health Care	X
98	Sarah	Kinsler	AHS - DVHA	S
99	Heidi	Klein	AHS - VDH	MA
100	Tony	Kramer	AHS - DVHA	X

101	Kaili	Kuiper	VIA/Health Care Advocate Project	MA
102	Norma	LaBounty	OneCare Vermont	A
103	Kelly	Lange	Blue Cross Blue Shield of Vermont	M
104	Dion	LaShay	Consumer Representative	X
105	Patricia	Launer	Bi-State Primary Care	MA
106	Diane	Leach	Northwestern Medical Center	MA
107	Mark	Levine	University of Vermont	X
108	Lyne	Limoges	Orleans/Essex VNA and Hospice, Inc.	X
109	Deborah	Lisi-Baker	SOV - Consultant	X
110	Sam	Liss	Statewide Independent Living Council	X
111	Vicki	Lonier	OneCare Vermont	MA
112	Lou	Longo	Northwestern Medical Center	MA
113	Nicole	Lukas	AHS - VDH	X
114	Ted	Mable	DA - Northwest Counseling and Support Ser	M
115	Carole	Magoffin	AHS - DVHA	S
116	Georgia	Maheras	AOA	S
117	David	Martini	AOA - DFR	M
118	James	Mauro	Blue Cross Blue Shield of Vermont	X
119	Lisa	Maynes	Vermont Family Network	X
120	Kim	McClellan	DA - Northwest Counseling and Support Ser	MA
121	Sandy	McGuire	VCP - HowardCenter for Mental Health	M
122	Bonnie	McKellar	Brattleboro Memorial Hosptial	M
123	Jill	McKenzie	AHS - DVHA	X
124	Darcy	McPherson	AHS - DVHA	X
125	Anneke	Merritt	Northwestern Medical Center	X
126	Robin	Miller	AHS - VDH	X
127	Megan	Mitchell	AHS - DVHA	MA
128	Mary/kate	Mohlman	AHS - DVHA - Blueprint	M
129	Kirsten	Murphy	AHS - Central Office - DDC	X
130	Chuck	Myers	Northeast Family Institute	X
131	Floyd	Nease	AHS - Central Office	X
132	Nick	Nichols	AHS - DMH	X
133	Mike	Nix	Jeffords Institute for Quality, FAHC	X
134	Miki	Olszewski	AHS - DVHA - Blueprint	X
135	Jessica	Oski	Vermont Chiropractic Association	X
136	Ed	Paquin	Disability Rights Vermont	M

137	Eileen	Peltier	Central Vermont Community Land Trust	X
138	Tom	Pitts	Northern Counties Health Care	X
139	Joshua	Plavin	Blue Cross Blue Shield of Vermont	X
140	Luann	Poirer	AHS - DVHA	S
141	Sherry	Pontbriand	NMC	X
142	Alex	Potter	Center for Health and Learning	X
143	Betty	Rambur	GMCB	X
144	Frank	Reed	AHS - DMH	MA
145	Paul	Reiss	HealthFirst/Accountable Care Coalition of t	X
146	Sarah	Reik	Zatz & Renfrew Consulting	X
147	Virginia	Renfrew	VLA/Health Care Advocate Project	M
148	Lila	Richardson	HealthFirst	MA
149	Susan	Ridzon	OneCare Vermont	A
150	Carley	Riley		X
151	Laurie	Riley-Hayes		
152	Britta	Roy		X
153	Laural	Ruggles	Northeastern Vermont Regional Hospital	M
154	Jenney	Samuelson	AHS - DVHA - Blueprint	MA
155	Howard	Schapiro	University of Vermont Medical Group Pract	X
156		seashre@msn seashre@msn.com	House Health Committee	X
157	Susan	Shane	OneCare Vermont	X
158	Julia	Shaw	VLA/Health Care Advocate Project	M
159	Melanie	Sheehan	Mt. Ascutney Hospital and Health Center	X
160	Miriam	Sheehey	OneCare Vermont	MA
161	Don	Shook	Northwestern Medical Center	MA
162	Kate	Simmons	Bi-State Primary Care/CHAC	M
163	Colleen	Sinon	Northeastern Vermont Regional Hospital	X
164	Shawn	Skafestad	AHS - Central Office	MA
165	Heather	Skeels	Bi-State Primary Care	MA
166	Chris	Smith	MVP Health Care	X
167	Jeremy	Ste. Marie	Vermont Chiropractic Association	X
168	Jennifer	Stratton	Lamoille County Mental Health Services	X
169	Kara	Suter	Burns and Associates	X
170	Beth	Tanzman	AHS - DVHA - Blueprint	X
171	JoEllen	Tarallo-Falk	Center for Health and Learning	X
172	Julie	Tessler	VCP - Vermont Council of Developmental a	M

173	Cindy	Thomas	AHS - VDH	MA
174	Shannon	Thompson	AHS - DMH	MA
175	Bob	Thorn	DA - Counseling Services of Addison County	X
176	Win	Turner		X
177	Karen	Vastine	AHS-DCF	X
178	Teresa	Voci	Blue Cross Blue Shield of Vermont	MA
179	Nathaniel	Waite	VDH	X
180	Beth	Waldman	SOV Consultant - Bailit-Health Purchasing	X
181	Marilys	Waller	DA - Vermont Council of Developmental an	X
182	Nancy	Warner	COVE	X
183	Julie	Wasserman	AHS - Central Office	S
184	Kendall	West	Bi-State Primary Care/CHAC	MA
185	James	Westrich	AHS - DVHA	S
186	Jason	Williams	UVM Medical Center	X
187	Sharon	Winn	Bi-State Primary Care	X
188	Stephanie	Winters	Vermont Medical Society	X
189	Hillary	Wolfley	Vermont Program for Quality in Health Care	X
190	Erin	Zink	MVP Health Care	X
191	Marie	Zura	DA - HowardCenter for Mental Health	X